

TAYLOR EXEMPLAR ACADEMY



Financial Statements as of and for the Year Ended
June 30, 2018, Required Supplemental Information
and Additional Information for the Year Ended
June 30, 2018, and Independent Auditor's Reports

TAYLOR EXEMPLAR ACADEMY

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Independent Auditor's Report

To the Board of Directors
Taylor Exemplar Academy

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major funds of Taylor Exemplar Academy (the "Academy") as of and for the year ended June 30, 2018 and the related notes to the financial statements, which collectively comprise Taylor Exemplar Academy's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts, and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Academy's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major funds of Taylor Exemplar Academy as of June 30, 2018 and the respective changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

To the Board of Directors
Taylor Exemplar Academy

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison schedules, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Academy's basic financial statements. The statement of revenues - General Fund is presented for purposes of additional analysis and is not a required part of the basic financial statements. The statement of revenues - General Fund has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 10, 2018 on our consideration of Taylor Exemplar Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Taylor Exemplar Academy's internal control over financial reporting and compliance.



October 10, 2018

TAYLOR EXEMPLAR ACADEMY

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED JUNE 30, 2018

This section of the annual financial report for Taylor Exemplar Academy (the "Academy") provides an overview of the Academy's financial activities as of and for the fiscal year ended June 30, 2018. It should be read in conjunction with the financial statements, which immediately follow this section.

Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Academy financially as a whole. The Academy-wide financial statements provide information about the activities of the whole Academy, presenting both an aggregate view of the Academy's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the Academy's operations in more detail than the Academy-wide financial statements by providing information about the Academy's most significant fund — the General Fund — with the other fund presented in one column as the major School Service Fund.

Management's Discussion and Analysis
(Required Supplemental Information)

Basic Financial Statements

Academy-wide Financial Statements Fund Financial Statements

Notes to Basic Financial Statements

(Required Supplemental Information)
Budgetary Information for the Governmental Funds

(Additional Information)
Statement of Revenues — General Fund

Reporting the Academy as a whole — Academy-wide Financial Statements

One of the most important questions asked about the Academy is, "As a whole, what is the Academy's financial condition as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the Academy's financial statements, report information on the Academy as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

The Academy's Statement of Net Position — the difference between assets and liabilities, as reported in the Statement of Net Position — is one way to measure the Academy's financial position. The relationship between revenues and expenses is the Academy's operating results. The Academy's goal is to provide services to our students, not to generate profits as private sector companies do. One must consider nonfinancial factors, such as the quality of the education provided and the safety of the Academy, to assess the overall health of the Academy.

The Statement of Net Position and the Statement of Activities report the activities of the Academy, all of which are classified as governmental. These activities encompass all the Academy's services, including instruction, support services and food services. State aid (based on student count) and state and federal grants finance most of these activities. The Academy has entered into a services agreement (the "agreement") with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

Reporting the Academy's Fund Financial Statements

The Academy's fund financial statements provide detailed information about the most significant funds — not the Academy as a whole. Some funds are required to be established by state law. However, the Academy establishes other funds to help it control and manage money for particular purposes or as required by state law (the School Service Fund is an example). The governmental funds of the Academy use the following accounting approach:

Governmental Funds — All of the Academy's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting. Only those revenues that are "measurable" and "currently available" are reported. Liabilities are recognized when incurred. The governmental fund statements provide a short-term view of the operations of the Academy and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in reconciliations presented as part of the statements.

The Academy as a Whole

Recall that the Statement of Net Position provides the perspective of the Academy as a whole. The table below provides a summary of the Academy's net position as of June 30:

	2018	2017
Assets - current	\$ 1,140,113	\$ 1,074,247
Liabilities - current	<u>1,119,628</u>	<u>1,055,317</u>
Net position - unrestricted	<u>\$ 20,485</u>	<u>\$ 18,930</u>

The unrestricted net position of governmental activities represents the accumulated results of life-to-date operations. These assets can be used to finance day-to-day operations without constraints, such as legislative or legal requirements. The results of the current-year operations for the Academy as a whole are reported in the Statement of Activities, which shows the change in net position.

The results of operations for the Academy as a whole are reported in the summarized Statements of Activities (below) which show the changes in net position for the fiscal years ended June 30:

	2018	2017
Revenues:		
State aid	\$ 5,758,201	\$ 5,470,293
Operating grants	1,234,064	1,087,787
Charges for services	<u>23,615</u>	<u>29,393</u>
Total revenues	7,015,880	6,587,473
Expenses—		
Contracted service fee:		
Instruction	2,964,416	2,890,540
Support services	3,755,915	3,407,889
Food services	<u>293,994</u>	<u>295,068</u>
Total expenses	<u>7,014,325</u>	<u>6,593,497</u>
Change in net position	<u>\$ 1,555</u>	<u>\$ (6,024)</u>

As reported in the Statement of Activities, the cost of governmental activities was \$7,014,325. These activities were primarily funded by the Academy's state aid (based on student count) and governments and organizations that subsidized certain programs with grants.

The Academy experienced an increase in net position of \$1,555 in 2018. Under the terms of the agreement with NHA, NHA provides a spending account to the Board of Directors for discretionary expenditures. The primary reason for the change in net position is the timing of these discretionary expenditures.

A reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities appears on page 11.

Fund Financial Statements

As we noted earlier, the Academy uses funds to help it control and manage money for particular purposes or as required by state law. Looking at funds helps the reader to consider whether the Academy is being accountable for the resources that the State and others provide to it and may provide more insight into the Academy's overall financial health.

The Academy's instruction and support services activities are reported in the General Fund. The School Service Fund represents food service activities. The Academy's combined fund balance was \$20,485 at June 30, 2018.

General Fund Budgetary Highlights

Over the course of the year, the Academy revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Academy's original and final budget amounts compared with amounts actually paid and received is provided in the required supplemental information of these financial statements.

Budgeted revenues for the General Fund were increased by \$179,940 from the original budget. Revenues were changed to reflect the following:

State Aid	<i>Increase</i>
Other State Sources	<i>Decrease</i>
Federal Sources	<i>Increase</i>
Private Sources	<i>Increase</i>

Budgeted expenditures for the General Fund were increased by \$181,033. This change was to reflect the change in anticipated funding. The Academy did not have any significant budget variances (refer to Note 2).

General Economic Factors and Next Year's Budgets

Our officials and administration consider many factors when setting the Academy's 2019 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2019 fiscal year is expected to be 90% and 10% of the October 2018 and February 2018 student counts, respectively. The 2019 budget was adopted in May 2018. Approximately 83% of total General Fund revenue is from the foundation allowance. As a result, Academy funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2019 school year, we anticipate that the fall student count will be close to the estimates used in creating the 2019 budget. Once the final student count and related per pupil funding are validated, state law requires the Academy to amend the budget if actual Academy resources are not sufficient to fund original appropriations.

Since the Academy's revenue is heavily dependent on state funding and the health of the State's school aid fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to public school academies. The State periodically holds a revenue-estimating

conference to estimate revenues. If the State estimates funds are not sufficient to fund the appropriation, the legislature must revise the appropriation or proration of state aid will occur. Based on information currently available, no significant changes are expected to occur in the nature of the funding or operations of the Academy in 2019.

Contacting the Academy's Financial Management

The financial report is designed to provide users of the report with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report, contact the Chief Financial Officer of National Heritage Academies, Inc., 3850 Broadmoor SE, Suite 201; Grand Rapids, Michigan 49512.

TAYLOR EXEMPLAR ACADEMY

STATEMENT OF NET POSITION

JUNE 30, 2018

	Governmental Activities
ASSETS	
CURRENT ASSETS:	
Cash	\$ 20,484
Due from governmental revenue sources	<u>1,119,629</u>
TOTAL	<u>\$ 1,140,113</u>
 LIABILITIES AND NET POSITION	
LIABILITIES:	
Unearned revenue	\$ 144,111
Contracted service fee payable	<u>975,517</u>
Total liabilities	<u>1,119,628</u>
NET POSITION:	
Unrestricted	<u>20,485</u>
Total net position	<u>20,485</u>
TOTAL	<u>\$ 1,140,113</u>

See notes to financial statements.

TAYLOR EXEMPLAR ACADEMY

**STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2018**

	Expenses	Program Revenues		Governmental Activities Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants	
FUNCTIONS/PROGRAMS —				
Contracted service fee:				
Instruction	\$ 2,964,416	\$ -	\$ 753,123	\$ (2,211,293)
Support services	3,755,915	-	243,899	(3,512,016)
Food services	293,994	23,615	237,042	(33,337)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total governmental activities	\$ 7,014,325	\$ 23,615	\$ 1,234,064	(5,756,646)
	<u> </u>	<u> </u>	<u> </u>	
GENERAL PURPOSE REVENUES:				
State aid unrestricted				<u>5,758,201</u>
CHANGE IN NET POSITION				
				1,555
NET POSITION:				
Beginning of year				<u>18,930</u>
End of year				<u>\$ 20,485</u>

See notes to financial statements.

TAYLOR EXEMPLAR ACADEMY

BALANCE SHEET — GOVERNMENTAL FUNDS JUNE 30, 2018

	General Fund	School Service Fund	Total Governmental Funds
ASSETS			
Cash	\$ 20,484	\$ -	\$ 20,484
Due from governmental revenue sources	<u>1,107,496</u>	<u>12,133</u>	<u>1,119,629</u>
TOTAL	<u>\$ 1,127,980</u>	<u>\$ 12,133</u>	<u>\$ 1,140,113</u>
LIABILITIES AND FUND BALANCE			
LIABILITIES:			
Unearned revenue	\$ 141,637	\$ 2,474	\$ 144,111
Contracted service fee payable	<u>965,858</u>	<u>9,659</u>	<u>975,517</u>
Total liabilities	<u>1,107,495</u>	<u>12,133</u>	<u>1,119,628</u>
FUND BALANCE:			
Committed	12,154	-	12,154
Unassigned	<u>8,331</u>	<u>-</u>	<u>8,331</u>
Total fund balance	<u>20,485</u>	<u>-</u>	<u>20,485</u>
TOTAL	<u>\$ 1,127,980</u>	<u>\$ 12,133</u>	<u>\$ 1,140,113</u>

See notes to financial statements.

TAYLOR EXEMPLAR ACADEMY

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES — GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2018

	General Fund	School Service Fund	Total Governmental Funds
REVENUES:			
State aid	\$ 5,758,201	\$ -	\$ 5,758,201
Other state sources	392,292	6,964	399,256
Federal sources	507,503	230,078	737,581
Private sources	97,330	23,615	120,945
	<u>6,755,326</u>	<u>260,657</u>	<u>7,015,983</u>
EXPENDITURES — Contracted service fee:			
Instruction	2,964,416	-	2,964,416
Support services	3,756,018	-	3,756,018
Food services	-	293,994	293,994
	<u>6,720,434</u>	<u>293,994</u>	<u>7,014,428</u>
REVENUES OVER (UNDER) EXPENDITURES	34,892	(33,337)	1,555
OTHER FINANCING (USES) SOURCES — Operating transfers (out) in	<u>(33,337)</u>	<u>33,337</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	1,555	-	1,555
FUND BALANCE — Beginning of year	<u>18,930</u>	<u>-</u>	<u>18,930</u>
FUND BALANCE — End of year	<u>\$ 20,485</u>	<u>\$ -</u>	<u>\$ 20,485</u>

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities

Net change in fund balance — total governmental funds	\$ 1,555
Revenue reported in the governmental funds as available and measurable — reported in the statement of activities in prior years	(103)
Contracted service fee recognized consistent with the revenue policy	<u>103</u>
Change in net position of governmental activities	<u>\$ 1,555</u>

See notes to financial statements.

TAYLOR EXEMPLAR ACADEMY

NOTES TO FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED JUNE 30, 2018

1. NATURE OF OPERATIONS

Taylor Exemplar Academy (the “Academy”) is a Michigan Public School Academy that provides education based on rigorous teaching methods, parental involvement, student responsibility, and basic moral values. The Academy provides education, at no cost to the parent, to students in kindergarten through eighth grade. Enrollment is open to all appropriately aged children without regard to gender, ethnic background, disability, and/or religious affiliation. The Academy operates under a charter contract approved by Bay Mills Community College, which is responsible for oversight of the Academy’s operations. The charter contract expires June 30, 2022 and is subject to renewal. Bay Mills Community College Board of Trustees receives three percent of state aid funds as an administrative fee. The total administrative fee for year ended June 30, 2018, paid to the Bay Mills Community College Board of Trustees was \$188,436.

The Academy is exempt from taxation as a governmental entity pursuant to Internal Revenue Code Section 115. The Academy qualifies for public charity status by meeting the requirements of Internal Revenue Code Sections 509(1) and 170(b)(1)(A)(ii).

The Academy’s primary source of revenue is provided by the State of Michigan and consists of an amount per student multiplied by weighted average student counts. The state revenue is recognized ratably over the school year and is funded through payments from October 2017 through August 2018.

The Board of Directors of the Academy has entered into a services agreement (the “agreement”) with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. The agreement will continue until the termination or expiration of the charter contract, up to a maximum of five years, unless at least 90 days written notice of intent to terminate or renegotiate is given by either the Academy or NHA.

Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Academy-Wide and Fund Financial Statements — The Academy-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Academy’s government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (a) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues not classified as program revenues are reported instead as general revenue.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Academy-Wide Statements — The Academy-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The effect of interfund activity has been eliminated from the Academy-wide financial statements.

When an expense is incurred for purposes for which both restricted and unrestricted net position, or fund balance are available, the Academy's policy is to first apply restricted resources. When an expense is incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used, it is the Academy's policy to spend funds in this order: committed, assigned and unassigned.

Fund Based Statements — Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Revenue not meeting this definition is classified as a deferred inflow of resources. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. The contracted service fee to NHA is recorded consistent with the recognition of revenue. Interfund transfers are used to subsidize operations of the School Service Fund.

Fund Classification — The financial activities of the Academy are organized on the basis of funds. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

General Fund — The General Fund is used to account for the general educational programs of the Academy. Its revenues are derived primarily from the State of Michigan.

School Service Fund — The School Service Fund is used to account for the food service operation. Its revenues are derived primarily from a federal grant and student charges.

Estimates — The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (“generally accepted accounting principles”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and expenditures during the reporting period. Actual results could differ from those estimates.

Cash — Cash as of June 30, 2018 represents bank deposits which are covered by federal depository insurance. Accordingly, there are no investments which are required to be categorized according to risk.

Unavailable and Unearned Revenue — Unavailable revenue is reported in connection with receivables for revenue that is not considered available and measurable to liquidate liabilities of the current period. Unearned revenue is reported in connection with funds that have been received for services which have not been performed and is therefore not yet earned. As of June 30, 2018, there was no deferred inflow for unavailable revenue and a liability for unearned revenue was recognized for \$144,111.

Contracted Service Fee Payable — Contracted service fee payable as of June 30, 2018 represents a timing difference between funds received from governmental sources and amounts payable to NHA in accordance with the agreement.

Fund Balance — Fund balances may be classified as nonspendable, restricted, committed, assigned, or unassigned. The terms nonspendable and restricted are used either to indicate that certain assets do not represent spendable resources available for general educational programs or to earmark a portion of fund balance as legally segregated for a specific future use. The term committed represents amounts that can only be used for the specific purpose determined by a formal resolution of the board. The term assigned is used to classify the fund balance intended to be used by the board, but does not meet the criteria to be restricted or committed. The term unassigned is used for amounts that have not been restricted, committed, or otherwise assigned for future uses. At June 30, 2018, the Academy had \$12,154 in committed fund balance, and \$8,331 in unassigned fund balance. The committed fund balance has been committed by resolutions of the Board of Directors for student, parent and staff appreciation, athletics, and board training and development.

Budgetary Information — Annual budgets are adopted on a basis utilizing generally accepted accounting principles and consistent with state law for the general and special revenue funds.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Academy to have its budget in place by July 1. The budgets can be amended by the Board of Directors as considered necessary. The budgets were amended to increase budgeted revenues and expenditures for the General Fund by \$179,940 and \$181,033, respectively, and to decrease budgeted revenues and expenditures for the School Service Fund by \$3,563 and \$3,806, respectively.

The Academy did not have any significant expenditure budget variances.

During the year ended June 30, 2018, the Academy incurred expenditures within the General Fund which exceeded appropriations at the fund level by \$2,141. This overage was funded by revenues in excess of amounts budgeted of \$18,321, resulting in a net increase of \$16,180 to

the fund balance. In addition, the Academy incurred expenditures within the School Service Fund which exceeded appropriations at the fund level by \$15,655. The transfer from the General Fund of \$33,337 covered any shortfalls within the fund.

Recent Accounting Pronouncements — In June 2017, the Governmental Accounting Standards Board issued GASB Statement No. 87, Leases, which improves accounting and financial reporting for leases by governments. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. The Academy is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for the Academy's financial statements for the year ending June 30, 2021.

3. DUE FROM GOVERNMENTAL REVENUE SOURCES

Receivables as of June 30, 2018 for the Academy included \$1,047,418 in state aid receivable, \$18,327 in other state sources, \$52,666 in federal grants receivable, and \$1,218 in other receivables. The Academy considers all receivables to be fully collectible; accordingly, no allowance for uncollectible amounts is recorded.

4. RISK MANAGEMENT

The Academy is exposed to various risks of loss related to general liability. Commercial insurance policies to cover certain risks of loss have been obtained. There have been no significant reductions in insurance coverage during fiscal year 2018, and claims did not exceed coverage less retained risk deductible amounts in the past three fiscal years.

5. CONTINGENCIES

The Academy has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

6. OPERATING LEASE

The Academy has entered into a sublease agreement with NHA for a facility to house the Academy. The lease term is from July 1, 2017 through June 30, 2018. Annual rental payments required by the lease are \$976,480 payable in twelve monthly payments of \$81,373. This lease is automatically renewed on a year-to-year basis unless a notice of non-renewal is provided by either the Academy or NHA.

The Academy subsequently renewed the sublease with NHA for the period of July 1, 2018 through June 30, 2019, at the same rental rate.

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REQUIRED SUPPLEMENTAL INFORMATION

TAYLOR EXEMPLAR ACADEMY

**REQUIRED SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
YEAR ENDED JUNE 30, 2018**

	<u>Original Budget</u>	<u>Final Amended Budget</u>	<u>Actual</u>	<u>Over (Under) Final Budget</u>
REVENUES:				
State aid	\$ 5,675,216	\$ 5,758,144	\$ 5,758,201	\$ 57
Other state sources	429,605	396,261	392,292	(3,969)
Federal sources	376,944	504,000	507,503	3,503
Private sources	75,300	78,600	97,330	18,730
Total revenues	<u>6,557,065</u>	<u>6,737,005</u>	<u>6,755,326</u>	<u>18,321</u>
EXPENDITURES - Contracted service fee:				
Instruction:				
Basic instruction	2,233,847	2,160,450	2,157,380	(3,070)
Added needs	532,377	519,706	527,077	7,371
Special education	311,087	285,148	279,959	(5,189)
Support services:				
Pupil services	219,959	222,049	217,384	(4,665)
Instructional staff services	633,823	788,218	788,736	518
Board of education	69,224	72,310	72,060	(250)
Executive administration	189,742	228,341	232,164	3,823
Grant procurement	39,498	39,549	43,334	3,785
Office of the principal	228,788	240,816	203,572	(37,244)
Other school administration	151,003	167,859	182,994	15,135
Business support services	120,620	136,352	149,400	13,048
Central services	441,707	497,685	495,104	(2,581)
Pupil transportation services	7,750	15,725	10,983	(4,742)
Operations and maintenance	1,357,835	1,344,085	1,360,287	16,202
Total expenditures	<u>6,537,260</u>	<u>6,718,293</u>	<u>6,720,434</u>	<u>2,141</u>
REVENUES OVER EXPENDITURES	19,805	18,712	34,892	16,180
OTHER FINANCING USES - Operating transfers out				
	<u>(19,805)</u>	<u>(19,562)</u>	<u>(33,337)</u>	<u>(13,775)</u>
NET CHANGE IN FUND BALANCE	-	(850)	1,555	2,405
FUND BALANCE - Beginning of year	<u>-</u>	<u>18,930</u>	<u>18,930</u>	<u>-</u>
FUND BALANCE - End of year	<u>\$ -</u>	<u>\$ 18,080</u>	<u>\$ 20,485</u>	<u>\$ 2,405</u>

TAYLOR EXEMPLAR ACADEMY

**REQUIRED SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
SCHOOL SERVICE FUND
YEAR ENDED JUNE 30, 2018**

	Original Budget	Final Amended Budget	Actual	Over (Under) Final Budget
REVENUES:				
Other state sources	\$ 4,621	\$ 4,234	\$ 6,964	\$ 2,730
Federal sources	228,889	216,372	230,078	13,706
Private sources	28,830	38,171	23,615	(14,556)
Total revenues	<u>262,340</u>	<u>258,777</u>	<u>260,657</u>	<u>1,880</u>
EXPENDITURES - Contracted service fee:				
Food services	<u>282,145</u>	<u>278,339</u>	<u>293,994</u>	<u>15,655</u>
REVENUES UNDER EXPENDITURES	(19,805)	(19,562)	(33,337)	(13,775)
OTHER FINANCING SOURCES - Operating transfers in				
	<u>19,805</u>	<u>19,562</u>	<u>33,337</u>	<u>13,775</u>
NET CHANGE IN FUND BALANCE	-	-	-	-
FUND BALANCE - Beginning of year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCE - End of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

ADDITIONAL INFORMATION

TAYLOR EXEMPLAR ACADEMY

ADDITIONAL INFORMATION STATEMENT OF REVENUES — GENERAL FUND YEAR ENDED JUNE 30, 2018

State aid	\$	5,758,201
Other state sources:		
Special education		98,329
At-risk		271,554
Grants		<u>22,409</u>
Total		392,292
Federal sources — grants		507,503
Private sources — other		<u>97,330</u>
TOTAL	\$	<u><u>6,755,326</u></u>

Report on Internal Control Over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To Management and the Board of Directors
Taylor Exemplar Academy

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the governmental activities and the major funds of Taylor Exemplar Academy (the "Academy") as of and for the year ended June 30, 2018 and the related notes to the basic financial statements, which collectively comprise the Academy's basic financial statements, and have issued our report thereon dated October 10, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Taylor Exemplar Academy's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Academy's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To Management and the Board of Directors
Taylor Exemplar Academy

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Taylor Exemplar Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Plante & Moran, PLLC

October 10, 2018