

FLAGSHIP CHARTER ACADEMY



Financial Statements as of and for the Year Ended June 30, 2018, Required Supplemental Information and Additional Information for the Year Ended June 30, 2018, Federal Awards Supplemental Information for the Year Ended June 30, 2018 and Independent Auditor's Reports

FLAGSHIP CHARTER ACADEMY

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Independent Auditor's Report

To the Board of Directors
Flagship Charter Academy

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major funds of Flagship Charter Academy (the "Academy") as of and for the year ended June 30, 2018 and the related notes to the financial statements, which collectively comprise Flagship Charter Academy's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Academy's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major funds of Flagship Charter Academy as of June 30, 2018 and the respective changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

To the Board of Directors
Flagship Charter Academy

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison schedules, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Flagship Charter Academy's basic financial statements. The schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"), and statement of revenues - General Fund are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedule of expenditures of federal awards is the responsibility of management, was derived from, and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and reconciliation of basic financial statements federal revenue with schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

The statement of revenues - General Fund has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 17, 2018 on our consideration of Flagship Charter Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Flagship Charter Academy's internal control over financial reporting and compliance.



October 17, 2018

FLAGSHIP CHARTER ACADEMY

MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED JUNE 30, 2018

This section of the annual financial report for Flagship Charter Academy (the "Academy") provides an overview of the Academy's financial activities as of and for the fiscal year ended June 30, 2018. It should be read in conjunction with the financial statements, which immediately follow this section.

Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Academy financially as a whole. The Academy-wide financial statements provide information about the activities of the whole Academy, presenting both an aggregate view of the Academy's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the Academy's operations in more detail than the Academy-wide financial statements by providing information about the Academy's most significant fund — the General Fund — with the other fund presented in one column as the major School Service Fund.

Management's Discussion and Analysis
(Required Supplemental Information)

Basic Financial Statements

Academy-wide Financial Statements Fund Financial Statements

Notes to Basic Financial Statements

(Required Supplemental Information)
Budgetary Information for the Governmental Funds

(Additional Information)
Statement of Revenues — General Fund

Reporting the Academy as a whole — Academy-wide Financial Statements

One of the most important questions asked about the Academy is, "As a whole, what is the Academy's financial condition as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the Academy's financial statements, report information on the Academy as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

The Academy's Statement of Net Position — the difference between assets and liabilities, as reported in the Statement of Net Position — is one way to measure the Academy's financial position. The relationship between revenues and expenses is the Academy's operating results. The Academy's goal is to provide services to our students, not to generate profits as private sector companies do. One must consider nonfinancial factors, such as the quality of the education provided and the safety of the Academy, to assess the overall health of the Academy.

The Statement of Net Position and the Statement of Activities report the activities of the Academy, all of which are classified as governmental. These activities encompass all the Academy's services, including instruction, support services and food services. State aid (based on student count) and state and federal grants finance most of these activities. The Academy has entered into a services agreement (the "agreement") with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

Reporting the Academy's Fund Financial Statements

The Academy's fund financial statements provide detailed information about the most significant funds — not the Academy as a whole. Some funds are required to be established by state law. However, the Academy establishes other funds to help it control and manage money for particular purposes or as required by state law (the School Service Fund is an example). The governmental funds of the Academy use the following accounting approach:

Governmental Funds — All of the Academy's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting. Only those revenues that are "measurable" and "currently available" are reported. Liabilities are recognized when incurred. The governmental fund statements provide a short-term view of the operations of the Academy and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in reconciliations presented as part of the statements.

The Academy as a Whole

Recall that the Statement of Net Position provides the perspective of the Academy as a whole. The table below provides a summary of the Academy's net position as of June 30:

	2018	2017
Assets - current	\$ 1,069,094	1,084,621
Liabilities - current	<u>858,517</u>	<u>932,402</u>
Net position:		
Restricted - School Service Fund	175,548	119,126
Unrestricted	<u>35,029</u>	<u>33,093</u>
Total net position	<u>\$ 210,577</u>	<u>152,219</u>

The unrestricted net position of governmental activities represents the accumulated results of life-to-date operations. These assets can be used to finance day-to-day operations without constraints, such as legislative or legal requirements. The results of the current-year operations for the Academy as a whole are reported in the Statement of Activities, which shows the change in net position.

The results of operations for the Academy as a whole are reported in the summarized Statements of Activities (below) which show the changes in net position for the fiscal years ended June 30:

	2018	2017
Revenues:		
State aid	\$ 5,105,632	5,256,837
Operating grants	1,603,815	1,680,442
Charges for services	14	-
Private sources - NHA	<u>103,525</u>	<u>-</u>
Total revenues	6,812,986	6,937,279
Expenses—		
Contracted service fee:		
Instruction	3,143,695	3,114,284
Support services	3,273,024	3,389,455
Food services	<u>337,909</u>	<u>377,753</u>
Total expenses	<u>6,754,628</u>	<u>6,881,492</u>
Change in net position	<u>\$ 58,358</u>	<u>55,787</u>

As reported in the Statement of Activities, the cost of governmental activities was \$6,754,628. These activities were primarily funded by the Academy's state aid (based on student count) and governments and organizations that subsidized certain programs with grants. *Revenues – Private*

Sources – NHA represent a contribution granted by NHA for excess of Academy expenditures over public revenues available.

The Academy experienced an increase in net position of \$58,358 in 2018. Under the terms of the agreement with NHA, NHA provides a spending account to the Board of Directors for discretionary expenditures. The primary reason for the change in net position is the timing of these discretionary expenditures.

A reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities appears on page 11.

Fund Financial Statements

As we noted earlier, the Academy uses funds to help it control and manage money for particular purposes or as required by state law. Looking at funds helps the reader to consider whether the Academy is being accountable for the resources that the State and others provide to it and may provide more insight into the Academy's overall financial health.

The Academy's instruction and support services activities are reported in the General Fund. The School Service Fund represents food service activities. The Academy's combined fund balance was \$210,577 at June 30, 2018.

A reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position appears on page 10.

General Fund Budgetary Highlights

Over the course of the year, the Academy revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Academy's original and final budget amounts compared with amounts actually paid and received is provided in the required supplemental information of these financial statements.

Budgeted revenues for the General Fund were increased by \$194,261 from the original budget. Revenues were changed to reflect the following:

State Aid	<i>Increase</i>
Other State Sources	<i>Increase</i>
Federal Sources	<i>Increase</i>
Private Sources - NHA	<i>Decrease</i>

Budgeted expenditures for the General Fund were increased by \$194,811. This change was to reflect the change in anticipated funding. The Academy did not have any significant budget variances (Refer to Note 2).

General Economic Factors and Next Year's Budgets

Our officials and administration consider many factors when setting the Academy's 2019 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2019 fiscal year is expected to be 90% and 10% of the October 2018 and February 2018 student counts, respectively. The 2019 budget was adopted in June 2018. Approximately 76% of total General Fund revenue is from the foundation allowance. As a result, Academy funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2019 school year, we anticipate that the fall student count will be close to the estimates used in creating the 2019 budget. Once the final student count and related per pupil funding are validated, state law requires the Academy to amend the budget if actual Academy resources are not sufficient to fund original appropriations.

Since the Academy's revenue is heavily dependent on state funding and the health of the State's school aid fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to public school academies. The State periodically holds a revenue-estimating conference to estimate revenues. If the State estimates funds are not sufficient to fund the appropriation, the legislature must revise the appropriation or proration of state aid will occur. Based on information currently available, no significant changes are expected to occur in the nature of the funding or operations of the Academy in 2019.

Contacting the Academy's Financial Management

The financial report is designed to provide users of the report with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report, contact the Chief Financial Officer of National Heritage Academies, Inc., 3850 Broadmoor SE, Suite 201; Grand Rapids, Michigan 49512.

FLAGSHIP CHARTER ACADEMY

STATEMENT OF NET POSITION JUNE 30, 2018

	Governmental Activities
ASSETS	
CURRENT ASSETS:	
Cash	\$ 34,031
Due from governmental revenue sources	<u>1,035,063</u>
TOTAL	<u>\$ 1,069,094</u>
 LIABILITIES AND NET POSITION	
LIABILITIES:	
Unearned revenue	\$ 126,242
Contracted service fee payable	<u>732,275</u>
Total liabilities	<u>858,517</u>
NET POSITION:	
Restricted - School Service Fund	175,548
Unrestricted	<u>35,029</u>
Total net position	<u>210,577</u>
TOTAL	<u>\$ 1,069,094</u>

See notes to financial statements.

FLAGSHIP CHARTER ACADEMY

STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2018

	Expenses	Program Revenues		Governmental Activities Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants	
FUNCTIONS/PROGRAMS —				
Contracted service fee:				
Instruction	\$ 3,143,695	\$ -	\$ 945,006	\$ (2,198,689)
Support services	3,273,024	-	264,492	(3,008,532)
Food services	<u>337,909</u>	<u>14</u>	<u>394,317</u>	<u>56,422</u>
Total governmental activities	<u>\$ 6,754,628</u>	<u>\$ 14</u>	<u>\$ 1,603,815</u>	(5,150,799)
GENERAL PURPOSE REVENUES:				
State aid unrestricted				5,105,632
Private sources - NHA				<u>103,525</u>
Total general purpose revenue				<u>5,209,157</u>
CHANGE IN NET POSITION				58,358
NET POSITION:				
Beginning of year				<u>152,219</u>
End of year				<u>\$ 210,577</u>

See notes to financial statements.

FLAGSHIP CHARTER ACADEMY

BALANCE SHEET — GOVERNMENTAL FUNDS JUNE 30, 2018

	General Fund	School Service Fund	Total Governmental Funds
ASSETS			
Cash	\$ 34,031	\$ -	\$ 34,031
Prepaid expenses	-	153,605	153,605
Due from governmental revenue sources	<u>1,013,118</u>	<u>21,945</u>	<u>1,035,063</u>
TOTAL	<u>\$ 1,047,149</u>	<u>\$ 175,550</u>	<u>\$ 1,222,699</u>
LIABILITIES AND FUND BALANCE			
LIABILITIES:			
Unearned revenue	\$ 126,240	\$ 2	\$ 126,242
Contracted service fee payable	<u>865,965</u>	<u>-</u>	<u>865,965</u>
Total liabilities	<u>992,205</u>	<u>2</u>	<u>992,207</u>
DEFERRED INFLOWS OF RESOURCES:			
Unavailable revenue	<u>19,915</u>	<u>-</u>	<u>19,915</u>
Total liabilities and deferred inflows of resources	<u>1,012,120</u>	<u>2</u>	<u>1,012,122</u>
FUND BALANCE:			
Nonspendable - School Service Fund	-	153,605	153,605
Restricted - School Service Fund		21,943	21,943
Committed	25,544	-	25,544
Unassigned	<u>9,485</u>	<u>-</u>	<u>9,485</u>
Total fund balance	<u>35,029</u>	<u>175,548</u>	<u>210,577</u>
TOTAL	<u>\$ 1,047,149</u>	<u>\$ 175,550</u>	<u>\$ 1,222,699</u>

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position

Total governmental fund balance	\$ 210,577
Due from governmental revenue sources not available to pay current period expenditures therefore deferred in the funds	19,915
Contracted service fee payable not due and payable in the current period and not reported in the funds	<u>(19,915)</u>
Net position of governmental activities	<u>\$ 210,577</u>

See notes to financial statements.

FLAGSHIP CHARTER ACADEMY

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES — GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2018

	General Fund	School Service Fund	Total Governmental Funds
REVENUES:			
State aid	\$ 5,105,632	\$ -	\$ 5,105,632
Other state sources	517,361	6,630	523,991
Federal sources	654,541	387,687	1,042,228
Private sources	17,681	14	17,695
Private sources - NHA	103,525	-	103,525
	<u>6,398,740</u>	<u>394,331</u>	<u>6,793,071</u>
Total revenues			
EXPENDITURES — Contracted service fee:			
Instruction	3,143,695	-	3,143,695
Support services	3,253,109	-	3,253,109
Food services	-	337,909	337,909
	<u>6,396,804</u>	<u>337,909</u>	<u>6,734,713</u>
Total expenditures			
NET CHANGE IN FUND BALANCE	1,936	56,422	58,358
FUND BALANCE — Beginning of year	<u>33,093</u>	<u>119,126</u>	<u>152,219</u>
FUND BALANCE — End of year	<u>\$ 35,029</u>	<u>\$ 175,548</u>	<u>\$ 210,577</u>

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities

Net change in fund balance — total governmental funds	\$ 58,358
Revenue reported in the statement of activities that does not provide current financial resources and are not reported as revenue in the governmental funds	19,915
Contracted service fee recognized consistent with the revenue policy	<u>(19,915)</u>
Change in net position of governmental activities	<u>\$ 58,358</u>

See notes to financial statements.

FLAGSHIP CHARTER ACADEMY

NOTES TO FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED JUNE 30, 2018

1. NATURE OF OPERATIONS

Flagship Charter Academy (the “Academy”) is a Michigan Public School Academy that provides education based on rigorous teaching methods, parental involvement, student responsibility, and basic moral values. The Academy provides education, at no cost to the parent, to students in kindergarten through eighth grade. Enrollment is open to all appropriately aged children without regard to gender, ethnic background, disability, and/or religious affiliation. The Academy operates under a charter contract approved by Central Michigan University, which is responsible for oversight of the Academy’s operations. The charter contract expires June 30, 2019 and is subject to renewal. Central Michigan University Board of Trustees receives three percent of state aid funds as an administrative fee. The total administrative fee for year ended June 30, 2018, paid to the Central Michigan University Board of Trustees was \$152,660.

The Academy is exempt from taxation as a governmental entity pursuant to Internal Revenue Code Section 115. The Academy qualifies for public charity status by meeting the requirements of Internal Revenue Code Sections 509(1) and 170(b)(1)(A)(ii).

The Academy’s primary source of revenue is provided by the State of Michigan and consists of an amount per student multiplied by weighted average student counts. The state revenue is recognized ratably over the school year and is funded through payments from October 2017 through August 2018.

The Board of Directors of the Academy has entered into a services agreement (the “agreement”) with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. The agreement will continue until the termination or expiration of the charter contract, up to a maximum of five years, unless at least 90 days written notice of intent to terminate or renegotiate is given by either the Academy or NHA.

Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

Revenues – Private Sources – NHA represent a contribution granted by NHA for excess Academy expenditures over public revenues available.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Academy-Wide and Fund Financial Statements — The Academy-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Academy's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (a) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues not classified as program revenues are reported instead as general revenue.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Academy-Wide Statements — The Academy-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The effect of interfund activity has been eliminated from the Academy-wide financial statements.

When an expense is incurred for purposes for which both restricted and unrestricted net position, or fund balance are available, the Academy's policy is to first apply restricted resources. When an expense is incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used, it is the Academy's policy to spend funds in this order: committed, assigned and unassigned.

Fund Based Statements — Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Revenue not meeting this definition is classified as a deferred inflow of resources. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. The contracted service fee to NHA is recorded consistent with the recognition of revenue. Interfund transfers are used to subsidize operations of the School Service Fund.

Fund Classification — The financial activities of the Academy are organized on the basis of funds. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, and expenditures. Government resources are allocated to

and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

General Fund — The General Fund is used to account for the general educational programs of the Academy. Its revenues are derived primarily from the State of Michigan.

School Service Fund — The School Service Fund is used to account for the food service operation. Its revenues are derived primarily from a federal grant and student charges.

Estimates — The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (“generally accepted accounting principles”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and expenditures during the reporting period. Actual results could differ from those estimates.

Cash — Cash as of June 30, 2018 represents bank deposits which are covered by federal depository insurance. Accordingly, there are no investments which are required to be categorized according to risk.

Unavailable and Unearned Revenue — Unavailable revenue is reported in connection with receivables for revenue that is not considered available and measurable to liquidate liabilities of the current period. Unearned revenue is reported in connection with funds that have been received for services which have not been performed and is therefore not yet earned. As of June 30, 2018, a deferred inflow for unavailable revenue was recognized for \$19,915 and a liability for unearned revenue was recognized for \$126,242.

Contracted Service Fee Payable — Contracted service fee payable as of June 30, 2018 represents a timing difference between funds received from governmental sources and amounts payable to NHA in accordance with the agreement.

Fund Balance — Fund balances may be classified as nonspendable, restricted, committed, assigned, or unassigned. The terms nonspendable and restricted are used either to indicate that certain assets do not represent spendable resources available for general educational programs or to earmark a portion of fund balance as legally segregated for a specific future use. The term committed represents amounts that can only be used for the specific purpose determined by a formal resolution of the board. The term assigned is used to classify the fund balance intended to be used by the board, but does not meet the criteria to be restricted or committed. The term unassigned is used for amounts that have not been restricted, committed, or otherwise assigned for future uses. At June 30, 2018, the Academy had \$153,605 in nonspendable fund balance, \$21,943 in restricted fund balance, \$25,544 in committed fund balance, and \$9,485 in unassigned fund balance. The committed fund balance has been committed by resolutions of the Board of Directors for student, parent and staff appreciation, athletics, and board training and development.

Budgetary Information — Annual budgets are adopted on a basis utilizing generally accepted accounting principles and consistent with state law for the general and special revenue funds.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Academy to have its budget in place by July 1. The budgets can be amended by the Board of Directors as considered necessary. The budgets were amended to increase budgeted revenues and expenditures for

the General Fund by \$194,261 and \$194,811, respectively, and to decrease budgeted revenues and expenditures for the School Service Fund by \$28,805 and \$47,786, respectively.

The Academy did not have any significant expenditure budget variances.

During the year ended June 30, 2018, the Academy incurred expenditures within the School Service Fund which exceeded appropriations at the fund level by \$4,398. The overage was funded by revenues in excess of amounts budgeted of \$4,225, resulting in a net decrease of \$173 to the fund balance.

Recent Accounting Pronouncements – In June 2017, the Governmental Accounting Standards Board issued GASB Statement No. 87, Leases, which improves accounting and financial reporting for leases by governments. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. The Academy is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for the Academy's financial statements for the year ending June 30, 2021.

3. DUE FROM GOVERNMENTAL REVENUE SOURCES

Receivables as of June 30, 2018 for the Academy included \$928,716 in state aid receivable, \$30,857 in other state sources, \$74,282 in federal grants receivable, and \$1,208 in other receivables. The Academy considers all receivables to be fully collectible; accordingly, no allowance for uncollectible amounts is recorded.

4. RISK MANAGEMENT

The Academy is exposed to various risks of loss related to general liability. Commercial insurance policies to cover certain risks of loss have been obtained. There have been no significant reductions in insurance coverage during fiscal year 2018, and claims did not exceed coverage less retained risk deductible amounts in the past three fiscal years.

5. CONTINGENCIES

The Academy has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

6. OPERATING LEASE

The Academy has entered into a sublease agreement with NHA for a facility to house the Academy. The lease term is from July 1, 2017 through June 30, 2018. Annual rental payments required by the lease are \$1,090,400 payable in twelve monthly payments of \$90,867. This lease is automatically renewed on a year-to-year basis unless a notice of non-renewal is provided by either the Academy or NHA.

The Academy subsequently renewed the sublease with NHA for the period of July 1, 2018 through June 30, 2019, at the same rental rate.

* * * * *

REQUIRED SUPPLEMENTAL INFORMATION

FLAGSHIP CHARTER ACADEMY

**REQUIRED SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
YEAR ENDED JUNE 30, 2018**

	Original Budget	Final Amended Budget	Actual	(Under) Over Final Budget
REVENUES:				
State aid	\$ 5,006,283	\$ 5,105,658	\$ 5,105,632	\$ (26)
Other state sources	509,221	560,260	517,361	(42,899)
Federal sources	666,700	710,780	654,541	(56,239)
Private sources	40,400	40,400	17,681	(22,719)
Private sources - NHA	247,302	247,069	103,525	(143,544)
Total revenues	<u>6,469,906</u>	<u>6,664,167</u>	<u>6,398,740</u>	<u>(265,427)</u>
EXPENDITURES - Contracted service fee:				
Instruction:				
Basic instruction	2,112,136	2,168,504	2,065,489	(103,015)
Added needs	869,347	935,556	867,979	(67,577)
Special education	194,451	268,329	210,227	(58,102)
Support services:				
Pupil services	167,249	134,591	135,772	1,181
Instructional staff services	652,650	638,431	653,890	15,459
Board of education	56,207	54,724	54,313	(411)
Executive administration	161,530	174,172	179,329	5,157
Grant procurement	21,657	19,793	18,291	(1,502)
Office of the principal	293,033	318,461	307,457	(11,004)
Other school administration	121,882	118,049	110,253	(7,796)
Business support services	71,221	73,490	70,950	(2,540)
Central services	254,896	259,968	217,181	(42,787)
Pupil transportation services	3,750	4,310	1,170	(3,140)
Operations and maintenance	1,489,897	1,496,339	1,504,503	8,164
Total expenditures	<u>6,469,906</u>	<u>6,664,717</u>	<u>6,396,804</u>	<u>(267,913)</u>
NET CHANGE IN FUND BALANCE	-	(550)	1,936	2,486
FUND BALANCE - Beginning of year	-	<u>33,093</u>	<u>33,093</u>	-
FUND BALANCE - End of year	<u>\$ -</u>	<u>\$ 32,543</u>	<u>\$ 35,029</u>	<u>\$ 2,486</u>

FLAGSHIP CHARTER ACADEMY

**REQUIRED SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE
SCHOOL SERVICE FUND
YEAR ENDED JUNE 30, 2018**

	<u>Original Budget</u>	<u>Final Amended Budget</u>	<u>Actual</u>	<u>(Under) Over Final Budget</u>
REVENUES:				
Other state sources	\$ 7,658	\$ 7,435	\$ 6,630	\$ (805)
Federal sources	411,253	382,671	387,687	5,016
Private sources	-	-	14	14
Total revenues	<u>418,911</u>	<u>390,106</u>	<u>394,331</u>	<u>4,225</u>
EXPENDITURES - Contracted service fee:				
Food services	<u>381,297</u>	<u>333,511</u>	<u>337,909</u>	<u>4,398</u>
NET CHANGE IN FUND BALANCE	37,614	56,595	56,422	(173)
FUND BALANCE - Beginning of year	<u>122,062</u>	<u>119,126</u>	<u>119,126</u>	<u>-</u>
FUND BALANCE - End of year	<u>\$ 159,676</u>	<u>\$ 175,721</u>	<u>\$ 175,548</u>	<u>\$ (173)</u>

ADDITIONAL INFORMATION

FLAGSHIP CHARTER ACADEMY

ADDITIONAL INFORMATION STATEMENT OF REVENUES — GENERAL FUND YEAR ENDED JUNE 30, 2018

State aid	\$	5,105,632
Other state sources:		
Special education		46,590
At-risk		440,261
Grants		<u>30,510</u>
Total		517,361
Federal sources — grants		654,541
Private sources — other		17,681
Private sources — NHA		<u>103,525</u>
TOTAL	\$	<u><u>6,398,740</u></u>

Report on Internal Control Over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To Management and the Board of Directors
Flagship Charter Academy

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the governmental activities and the major funds of Flagship Charter Academy (the "Academy"), as of and for the year ended June 30, 2018 and the related notes to the basic financial statements, which collectively comprise the Academy's basic financial statements, and have issued our report thereon dated October 17, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Flagship Charter Academy's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Academy's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Flagship Charter Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

To Management and the Board of Directors
Flagship Charter Academy

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Plante & Moran, PLLC

October 17, 2018

SUPPLEMENTAL INFORMATION

Report on Compliance for Each Major Federal Program;
Report on Internal Control Over Compliance

Independent Auditor's Report

To the Board of Directors
Flagship Charter Academy

Report on Compliance for Each Major Federal Program

We have audited Flagship Charter Academy's (the "Academy") compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Compliance Supplement that could have a direct and material effect on the Academy's major federal program for the year ended June 30, 2018. Flagship Charter Academy's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and the terms and conditions of its federal awards applicable to its federal program.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Flagship Charter Academy's major federal programs based on our audit of the types of compliance requirements referred to above.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Flagship Charter Academy's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Flagship Charter Academy's compliance.

Opinion on Each Major Federal Program

In our opinion, Flagship Charter Academy complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2018.

To the Board of Directors
Flagship Charter Academy

Report on Internal Control Over Compliance

Management of Flagship Charter Academy is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Flagship Charter Academy's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Plante & Moran, PLLC

October 17, 2018

FLAGSHIP CHARTER ACADEMY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2018

Program Title/Project Number/Subrecipient Name	Grant/Project Number	CFDA Number	Approved Awards Amount	(Memo Only) Prior Year Expenditures	Accrued Revenue at July 1, 2017	Adjustments and Transfers	Federal Funds/ Payments In-kind Received	Expenditures	Accrued Revenue at June 30, 2018	Current Year Cash Transferred to Subrecipient
Clusters:										
Child Nutrition Cluster - U.S. Department of Agriculture - Passed through the Michigan Department of Education: Noncash Assistance (Commodities) - National Lunch Program Bonus Commodities 2017-18										
	N/A	10.555	\$ 30,865	\$ -	\$ -	\$ -	\$ 30,865	\$ 30,865	\$ -	\$ -
Cash Assistance:										
National School Lunch Program 2016-17	171960	10.555	300,621	263,049	16,359	-	53,931	37,572	-	-
National School Lunch Program 2017-18	181960	10.555	<u>250,520</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>233,186</u>	<u>250,520</u>	<u>17,334</u>	<u>-</u>
National School Lunch Program (incl. commodities) Subtotal		10.555	582,006	263,049	16,359	-	317,982	318,957	17,334	-
National School Breakfast Program 2016-17	171970	10.553	77,714	66,760	3,604	-	14,558	10,954	-	-
National School Breakfast Program 2017-18	181970	10.553	<u>57,776</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>54,373</u>	<u>57,776</u>	<u>3,403</u>	<u>-</u>
National School Breakfast Program Subtotal		10.553	<u>135,490</u>	<u>66,760</u>	<u>3,604</u>	<u>-</u>	<u>68,931</u>	<u>68,730</u>	<u>3,403</u>	<u>-</u>
Total Child Nutrition Cluster			717,496	329,809	19,963	-	386,913	387,687	20,737	-
Special Education Cluster - U.S. Department of Education - Passed through the Wayne RESA:										
IDEA Flowthrough:										
IDEA Flowthrough 1617	170450	84.027	118,312	118,312	32,761	-	32,761	-	-	-
IDEA Flowthrough 1718	180450	84.027	<u>120,682</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>120,682</u>	<u>120,682</u>	<u>-</u>	<u>-</u>
Total IDEA Flowthrough		84.027	<u>238,994</u>	<u>118,312</u>	<u>32,761</u>	<u>-</u>	<u>153,443</u>	<u>120,682</u>	<u>-</u>	<u>-</u>
Total Special Education Cluster			238,994	118,312	32,761	-	153,443	120,682	-	-

FLAGSHIP CHARTER ACADEMY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED) YEAR ENDED JUNE 30, 2018

Program Title/Project Number/Subrecipient Name	Grant/Project Number	CFDA Number	Approved Awards Amount	(Memo Only) Prior Year Expenditures	Accrued Revenue at July 1, 2017	Adjustments and Transfers	Federal Funds/ Payments In-kind Received	Expenditures	Accrued Revenue at June 30, 2018	Current Year Cash Transferred to Subrecipient
Other federal awards:										
Passed through the Michigan Department of Education:										
Title I Part A:										
Title I Part A 1617	171530	84.010	543,546	423,435	35,887	-	88,246	52,359	-	-
Title I Part A 1718	181530	84.010	522,502	-	-	-	405,770	448,893	43,123	-
Total Title I Part A		84.010	1,066,048	423,435	35,887	-	494,016	501,252	43,123	-
Title II Part A - Improving Teacher Quality:										
Title II Part A 1617	170520	84.367	43,899	21,167	-	-	5,730	5,730	-	-
Title II Part A 1718	180520	84.367	79,775	-	-	-	11,156	21,420	10,264	-
Total Title II Part A		84.367	123,674	21,167	-	-	16,886	27,150	10,264	-
Title IV Part A - Student Support & Academic Enrichment:										
Title IV Part A 1718	180750	84.424	10,000	-	-	-	5,298	5,457	159	-
Total Title IV Part A		84.424	10,000	-	-	-	5,298	5,457	159	-
Total noncluster programs passed through the Michigan Department of Education			1,199,722	444,602	35,887	-	516,200	533,859	53,546	-
Total Federal Awards			\$ 2,156,212	\$ 892,723	\$ 88,611	\$ -	\$ 1,056,556	\$ 1,042,228	\$ 74,283	\$ -

FLAGSHIP CHARTER ACADEMY

Notes to the Schedule of Expenditures of Federal Awards June 30, 2018

Note 1 - Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Flagship Charter Academy (the "Academy") under programs of the federal government for the year ended June 30, 2018. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (the "Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of the Academy, it is not intended to and does not present the financial position, changes in net position, or cash flows of the Academy.

Note 2 - Summary of Significant Accounting Policies

Expenditures reported in the Schedule are reported on the same basis of accounting as the basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

The Academy has elected not to use the 10 percent de minimis indirect cost rate to recover indirect costs as allowed under the Uniform Guidance.

Note 3 - Grant Auditor Report

Management has utilized the Cash Management System (CMS) Grant Auditor Report in preparing the schedule of expenditures of federal awards. Unreconciled differences, if any, have been disclosed to the auditor.

Note 4 - Noncash Assistance

The value of the noncash assistance received was determined in accordance with the provisions of the Uniform Guidance and is included in the schedule of expenditures of federal awards.

FLAGSHIP CHARTER ACADEMY

**Schedule of Findings and Questioned Costs
Year Ended June 30, 2018**

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified that are not considered to be material weaknesses? Yes None reported

Noncompliance material to financial statements noted? Yes None reported

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified that are not considered to be material weaknesses? Yes None reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 2 CFR 200.516(a)? Yes No

Identification of major programs:

CFDA Number	Name of Federal Program or Cluster	Opinion
10.553, 10.555, 10.556, 10.559	Child Nutrition Cluster	Unmodified

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee? Yes No

Section II - Financial Statement Audit Findings

Reference Number	Finding	Questioned Costs
Current Year	None	

Section III - Federal Program Audit Findings

Reference Number	Finding	Questioned Costs
Current Year	None	