

**Landmark Academy at Reunion**

Balance Sheet  
As of March 31, 2021

	General Fund	General Fixed Assets Acct Group	School Services Fund	Total (Memorandum Only)
<b>ASSETS</b>				
Cash	273,011	-	-	273,011
Accounts Receivable	255,993	-	-	255,993
<b>Total Assets</b>	<b>529,004</b>	-	-	<b>529,004</b>
<b>LIABILITIES &amp; FUND BALANCE</b>				
LIABILITIES				
Deferred Revenue	234,850	-	-	234,850
Due to NHA	27,605	-	-	27,605
Total Liabilities	262,455	-	-	262,455
FUND BALANCE				
Beginning Fund Balance	234,084	-	-	234,084
Current Yr Activity	32,465	-	-	32,465
Ending Fund Balance	266,549	-	-	266,549
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>529,004</b>	-	-	<b>529,004</b>

### Landmark Academy at Reunion

Combined Statement of Revenues, Expenditures and Changes in Fund Balance  
For the 9 months ending March 31, 2021

	General			School Svc			Total (Memorandum Only)			
	YTD	Annual	Variance	YTD	Annual	Variance	YTD	Annual	Variance	% of Budget
	Actual	Budget		Actual	Budget		Actual	Budget		Remaining
<b>REVENUE</b>										
State Aid	4,414,717	5,862,442	1,447,725	-	-	-	4,414,717	5,862,442	1,447,725	24.69%
Other State Sources	343,542	438,334	94,792	-	-	-	343,542	438,334	94,792	21.63%
Local Sources	22,705	30,080	7,375	-	-	-	22,705	30,080	7,375	24.52%
Federal Grants	503,995	643,688	139,693	-	-	-	503,995	643,688	139,693	21.70%
Private Sources	18,104	126,900	108,796	-	-	-	18,104	126,900	108,796	85.73%
Contribution from Management Company	145,083	218,847	73,764	-	-	-	145,083	218,847	73,764	33.71%
<b>Total Revenues and Transfers</b>	<b>5,448,146</b>	<b>7,320,291</b>	<b>1,872,145</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,448,146</b>	<b>7,320,291</b>	<b>1,872,145</b>	<b>25.57%</b>
<b>EXPENDITURES - CONTRACTED SERVICE FEE:</b>										
Instruction										
Basic Instruction	2,223,327	3,108,078	884,751	-	-	-	2,223,327	3,108,078	884,751	28.47%
Added Needs	43,644	89,583	45,939	-	-	-	43,644	89,583	45,939	51.28%
Special Education	355,855	419,588	63,733	-	-	-	355,855	419,588	63,733	15.19%
Support Services										
Pupil Services	129,669	209,113	79,444	-	-	-	129,669	209,113	79,444	37.99%
Instructional Staff Support	473,219	659,822	186,603	-	-	-	473,219	659,822	186,603	28.28%
Board of Education	32,634	43,740	11,106	-	-	-	32,634	43,740	11,106	25.39%
Executive Administration	136,243	183,507	47,264	-	-	-	136,243	183,507	47,264	25.76%
Grant Procurement	17,408	24,008	6,600	-	-	-	17,408	24,008	6,600	27.49%
School Admin - Office of the Principal	254,226	355,385	101,159	-	-	-	254,226	355,385	101,159	28.46%
Other School Administration	126,997	168,494	41,497	-	-	-	126,997	168,494	41,497	24.63%
Business & Internal Services	47,917	65,029	17,112	-	-	-	47,917	65,029	17,112	26.31%
Central Services	234,625	332,575	97,950	-	-	-	234,625	332,575	97,950	29.45%
Pupil Activities	-	-	-	-	-	-	-	-	-	0.00%
Operations & Maintenance	1,337,735	1,642,830	305,095	-	-	-	1,337,735	1,642,830	305,095	18.57%
Pupil Transportation Services	-	15,640	15,640	-	-	-	-	15,640	15,640	100.00%
Food Services	-	-	-	2,182	2,900	718	2,182	2,900	718	24.76%
<b>Total Expenditures</b>	<b>5,413,499</b>	<b>7,317,392</b>	<b>1,903,893</b>	<b>2,182</b>	<b>2,900</b>	<b>718</b>	<b>5,415,681</b>	<b>7,320,292</b>	<b>1,904,611</b>	<b>26.02%</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>34,647</b>	<b>2,899</b>	<b>(31,748)</b>	<b>(2,182)</b>	<b>(2,900)</b>	<b>(718)</b>	<b>32,465</b>	<b>(1)</b>	<b>(32,466)</b>	
Transfer Between Funds	(2,182)	(2,900)	(718)	2,182	2,900	718	-	-	-	
<b>FUND BALANCE, BEGINNING OF YEAR</b>	<b>234,084</b>	<b>234,084</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>234,084</b>	<b>234,084</b>	<b>-</b>	
<b>CURRENT FUND BALANCE (UNRESTRICTED)</b>	<b>266,549</b>	<b>234,083</b>	<b>(32,466)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>266,549</b>	<b>234,083</b>	<b>(32,466)</b>	

**Landmark Academy at Reunion**  
For the 9 months ending March 31, 2021

	YTD Actual	Annual Budget
<b>General Fund</b>		
<b>REVENUE</b>		
State Aid	4,414,717	5,862,442
Revenue from State Sources	343,542	438,334
Revenue from Local Sources	22,705	30,080
Restricted-Federal 'Pass thru' Grants - Title II	11,679	14,760
Restricted-Federal 'Pass thru' Grants - IDEA	102,667	102,670
Restricted-Federal 'Pass thru' Grants - CRF	373,399	497,756
Restricted-Federal 'Pass thru' Grants - ESSER	16,250	28,502
Revenue from Private Sources	18,104	126,900
Contribution from Management Company	145,083	218,847
<b>Total Revenue &amp; Other Transactions</b>	<b>5,448,146</b>	<b>7,320,291</b>
<b>EXPENDITURES</b>		
<b>Basic Instruction</b>		
Salaries, Taxes, & Benefits	1,880,888	2,632,419
Local Meetings	4,069	9,182
Printing and Binding	10,799	37,146
Teaching Supplies	166,172	163,403
Textbooks	32,002	74,939
Software & Equipment	10,436	(65)
Equipment Lease	42,998	57,330
Dues/Memberships	9,655	4,000
Field trips	(11,425)	52,698
Contracted Services	74,958	36,411
Employment Services	1,741	2,106
Finger Printing & Background Checks	1,034	3,510
Board Funds	-	35,000
<b>Total - Basic Instruction</b>	<b>2,223,327</b>	<b>3,108,078</b>
<b>Added Needs</b>		
Salaries, Taxes, & Benefits	41,144	71,019
Teaching Supplies	2,500	18,564
<b>Total - Added Needs</b>	<b>43,644</b>	<b>89,583</b>
<b>Special Education</b>		
Salaries, Taxes, & Benefits	342,071	415,413
Instructional Services	1,575	-
Local Meetings	43	375
Workshops and Conferences	-	1,050
Teaching Supplies	5,062	2,350
Software & Equipment	1,652	400
Dues/Memberships	4,952	-
Miscellaneous	500	-
<b>Total - Special Education</b>	<b>355,855</b>	<b>419,588</b>
<b>Pupil Services</b>		
Occupational Therapist Services	11,498	25,714
Psychological Services	46,699	59,120
Speech Pathology	71,472	84,421

**Landmark Academy at Reunion**  
For the 9 months ending March 31, 2021

	YTD Actual	Annual Budget
Social Work Services	-	39,858
<b>Total - Pupil Services</b>	<b>129,669</b>	<b>209,113</b>
<b>Instructional Staff Support</b>		
Salaries, Taxes, & Benefits	262,735	346,373
Local Meetings	280	-
Workshops and Conferences	905	3,361
Improvement of Instruction	93,340	129,126
Professional Development	31,220	55,879
Library Books	-	4,000
Library	-	450
Technology	48,269	68,991
Special Education	18,315	25,956
Recess Aides	18,155	25,686
<b>Total - Instructional Staff Support</b>	<b>473,219</b>	<b>659,822</b>
<b>Board of Education</b>		
Board of Education Administration	19,307	26,700
Legal Fees	349	2,500
Audit	4,820	5,840
Travel & Expense Staff	-	500
Insurance	8,158	8,200
<b>Total - Board of Education</b>	<b>32,634</b>	<b>43,740</b>
<b>Executive Administration</b>		
Executive Administration	3,494	11,673
Oversight Fee	132,749	171,834
<b>Total - Executive Administration</b>	<b>136,243</b>	<b>183,507</b>
<b>Grant Procurement</b>		
Grant Procurement	17,408	24,008
<b>Total - Grant Procurement</b>	<b>17,408</b>	<b>24,008</b>
<b>Office of the Principal</b>		
Salaries, Taxes, & Benefits	197,703	250,005
Local Meetings	4,199	8,590
Workshops and Conferences	397	4,287
Mailing	1,638	7,038
Printing & Binding	795	2,633
Office Supplies	1,348	7,820
Dues/Memberships	130	3,500
Advertising	40,771	70,427
Contracted Services	5,881	460
Bank Charges	780	625
Accrued Unallocated Expenses	584	-
Miscellaneous	0	-
<b>Total - Office of the Principal</b>	<b>254,226</b>	<b>355,385</b>
<b>Other School Administration</b>		
Admissions & Other Administrative Support	90,145	128,238
Salaries, Taxes, & Benefits	34,697	37,376

**Landmark Academy at Reunion**  
For the 9 months ending March 31, 2021

	YTD Actual	Annual Budget
Local Meetings	865	500
Workshops and Conferences	239	380
Printing & Binding	1,237	2,000
Office Supplies	(186)	-
<b>Total - Other School Administration</b>	<b>126,997</b>	<b>168,494</b>
<b>Business &amp; Internal Services</b>		
Fiscal Services	46,104	62,646
Internal Distribution Services	1,813	2,383
<b>Total - Business &amp; Internal Services</b>	<b>47,917</b>	<b>65,029</b>
<b>Operations &amp; Maintenance</b>		
Internal Building Services	8,135	12,636
Telephone	2,416	2,661
Heat	8,959	8,841
Electric	46,022	71,699
Sewer	32,814	31,475
Waste & Trash Disposal	3,263	6,700
Building Maintenance & Repair	260,773	290,453
Equipment Maintenance & Repair	143	6,457
Lease of Building	783,124	1,042,880
Lease of Equipment	4,777	8,301
Supplies	1,739	-
Equipment Purchases	157,187	130,524
Liability Insurance	856	1,100
Property Insurance	7,687	10,200
Safety & Security	19,840	18,903
<b>Total - Operations &amp; Maintenance</b>	<b>1,337,735</b>	<b>1,642,830</b>
<b>Pupil Transportation Services</b>		
Contracted Transportation	-	15,640
<b>Total - Pupil Transportation Services</b>	<b>-</b>	<b>15,640</b>
<b>Central Services</b>		
Information Services	46,379	70,480
Staff/Personnel Services	95,075	138,082
Data Processing Services	72,160	95,526
Other Central Services	21,011	28,487
<b>Total - Central Services</b>	<b>234,625</b>	<b>332,575</b>
Outgoing Transfer to School Service Fund	2,182	2,900
Total Expenditures & Other Transactions	5,415,681	7,320,292
<b>Revenues and Other Financing Sources Over (Under) Expenditures and Other Uses</b>	<b>32,465</b>	<b>(1)</b>
Beginning Fund Balance (7/1)	234,084	234,084

**Landmark Academy at Reunion**  
For the 9 months ending March 31, 2021

	YTD Actual	Annual Budget
Ending Fund Balance	<u>266,549</u>	<u>234,083</u>

**Landmark Academy at Reunion**  
For the 9 months ending March 31, 2021

	YTD Actual	Annual Budget
<b>School Service Fund</b>		
<b>REVENUE</b>		
<b>Total Food Service Revenue</b>	-	-
Transfer In from General Fund	2,182	2,900
<b>Total Revenue and Incoming Transfers</b>	<b>2,182</b>	<b>2,900</b>
<b>EXPENDITURES</b>		
<b>Food Services</b>		
Supplies, Materials including Commodities expense	2,182	2,900
<b>Total Food Service Expenditures</b>	<b>2,182</b>	<b>2,900</b>
<b>Revenues and Other Financing Sources Over (Under) Expenditures and Other Uses</b>	-	-
Ending Food Service Fund Balance	-	-