

equipment, instructional supplies, and instructional services. It is the commitment of Landmark Academy and National Heritage Academies to invest funds in the learning of students.

V. Waivers of State Statutes

LANDMARK ACADEMY REQUEST FOR WAIVER OF COLORADO REVISED STATUTES

STATUTE

DESCRIPTION AND RATIONALE

C.R.S. § 22-32-109 (l)(b)

Boards of Education – Specific Duties

Grants board of education the authority to adopt policies and prescribe rules and regulations for efficient administration of the district.

Rationale: Landmark Academy will be operating independently from other schools in the district and should be delegated the authority to develop, adopt, and implement its own operational policies, rules and regulations, subject to the limitations in the Charter School Application.

Replacement Plan: The Board of Directors of Landmark Academy will adopt policies and the Principal of Landmark Academy will prescribe rules and regulations.

Duration of the Waiver: Landmark Academy requests that the waiver be for the duration of its contract with Brighton School District 27J.

How the impact of the Waiver will be Evaluated: The impact of this waiver will be measured by the performance criteria and assessments that apply to Landmark Academy as set forth in this Charter School Application.

Expected Outcome: As a result of this waiver, Landmark Academy will be able to carry out its educational program, administer its affairs in an efficient manner, and accomplish its mission as set forth in the Charter School Application.

C.R.S. § 22-32-109 (l)(f)

Boards of Education – Specific Duties

Requires the Board of Education to employ all personnel and fix their compensation.

Rationale: Landmark Academy will contract with National Heritage Academies to provide staff. NHA will employ staff and establish terms and conditions of employment, policies, rules and regulations, and provide training. Therefore, the school requests that these statutory duties be delegated from the Brighton School District 27J Board of Education to the principal of Landmark Academy. The success of Landmark Academy will depend in large part upon its ability to select and employ its own staff and to train and direct that staff in accordance with this Charter School Application and the goals and objectives of the school. All Landmark Academy staff will be employed by National Heritage Academies (NHA) on an at-will basis.

Replacement Plan: Landmark Academy will be responsible for these matters rather than the district.

Duration of the Waivers: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waivers will be Evaluated: The impact of the waivers will be measured by the same performance criteria and assessments that apply to Landmark Academy, as set forth in this Charter School Application.

Expected Outcome: As a result of these waivers, NHA will select, employ and provide professional development for its own teachers and staff, in accordance with the terms and conditions set forth in the Charter School Application.

C.R.S. § 22-32-109 (l)(t) Boards of Education – Specific Duties
Grants board of education authority to determine the educational program to be carried on in schools of the district and to prescribe textbooks.

Rationale: Landmark Academy should have the authority to determine the educational program and textbooks to be used.

Replacement Plan: The Landmark Academy educational program and curriculum is described in this Charter application.

Duration of the Waiver: Landmark Academy requests that the waiver be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waiver will be Evaluated: The impact of this waiver will be measured by the performance criteria and assessments that apply to Landmark Academy, as per this Charter School Application.

Expected Outcome: Landmark Academy expects that as a result of this waiver it will be able to implement its curriculum and ensure that students meet the educational standards of Landmark Academy.

C.R.S. § 22-32-110 (1) (h) Local Board Powers
Makes Board of Education responsible for terminating personnel.

Rationale: Landmark Academy will contract for educational services with NHA. NHA will be responsible for its own personnel matters, including employing its own staff and establishing its own terms and conditions of employment, policies, rules and regulations, and terminating its own employees. Therefore, Landmark Academy requests that these statutory duties be delegated from the Brighton School District 27J Board of Education to the principal of Landmark Academy. The success of Landmark Academy will depend in large part upon its ability to select

and employ its own staff and to terminate individual staff members should they not perform in accordance with this Charter School Application and the goals and objectives of the school. All Landmark Academy staff will be employed on an at-will basis.

Replacement Plan: Landmark Academy will be responsible for these matters rather than the district.

Duration of the Waiver: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waivers will be Evaluated: The impact of the waivers will be measured by the same performance criteria and assessments that apply to Landmark Academy, as set forth in this Charter School Application.

Expected Outcome: As a result of these waivers, Landmark Academy will select, employ and provide professional development for its own teachers and staff, in accordance with the terms and conditions set by this Charter School Application.

C.R.S. § 22-32-126

Employment & Authority of Principals

Authorizes Board of Education to employ Principals.

Rationale: Landmark Academy will contract for educational services with NHA. NHA will be responsible for its own personnel matters, including employing the principal, its own staff and establishing its own terms and conditions of employment, policies, rules and regulations, and providing its own training. Principals employed at Landmark Academy will be employed on an at-will basis. Therefore, Landmark Academy requests that these statutory duties be delegated from the Brighton School District 27J Board of Education to NHA. The success of Landmark Academy will depend in large part upon its ability to select and employ its own principal and staff in accordance with this Charter School Application and the goals and objectives of the school.

Replacement Plan: NHA will be responsible for these matters rather than the district.

Duration of the Waiver: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waivers will be Evaluated: The impact of the waivers will be measured by the same performance criteria and assessments that apply to Landmark Academy, as set forth in this Charter School Application.

Expected Outcome: As a result of these waivers, Landmark Academy will select, employ and provide professional development for its principal, teachers, and staff, in accordance with the terms and conditions set by the Charter School Application.

C.R.S. § 22-63-202

Teacher Employment – compensation and dismissal act of 1990

Provides for contracts to be in writing – duration – damage

provision

C.R.S. § 22-63-203

Probationary Teachers – renewal and non-renewal of employment contract – Specific Duties

Provides for contract with probationary teachers and allows for non-renewal and renewal of employment contract.

C.R.S. § 22-63-403

Payment of Salaries

Governs payment of salaries upon termination of employment of a teacher.

Rationale: Landmark Academy will contract for educational services with NHA. NHA should be granted the authority to develop its own employment contracts and terms and conditions of employment. All employees of NHA will be employed on an at-will basis.

Replacement Plan: NHA will pay salaries upon termination of employment of a teacher consistent with at-will employment.

Duration of the Waivers: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waivers will be Evaluated: The impact of these waivers will be measured by the performance appraisal criteria and assessments that apply to Landmark Academy, as per this Charter School Application.

Expected Outcome: As a result of these waivers, Landmark Academy will be able to employ professional staff possessing unique skills and/or background, filling all staff needs.

C.R.S. § 22-63-206

Teacher Employment, Compensation and Dismissal Act

Permits transfer of teachers between schools upon recommendation of district's chief administrative officer.

Rationale: Landmark Academy will contract for educational services with NHA. NHA should be granted the authority to select its own teachers. The district should not have the authority to transfer teachers into Landmark Academy or transfer teachers from Landmark Academy to district schools or any schools outside the district.

Replacement Plan: Landmark Academy will hire teachers on a "best qualified" basis.

Duration of the Waiver: Landmark Academy requests that this waiver be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waiver will be Evaluated: The impact of this waiver will be measured by the performance criteria and assessments that apply to Landmark Academy, as set forth in this Charter School Application.

Expected Outcome: Landmark Academy expects that as a result of this waiver it will be able to manage its own personnel affairs.

C.R.S. § 22-63-301

Transfer Employment, Compensation and Dismissal Act
Grounds for dismissal.

C.R.S. § 22-63-302

Procedures for dismissal of teachers.

Rationale: The success of Landmark Academy in accomplishing its mission is dependent primarily upon the talents, skills and personal commitment of its teachers. NHA must be able to terminate employees who cannot deliver its educational program successfully. The concept of tenure does not apply to NHA. All employees of NHA will be employed on an at-will basis.

Replacement Plan: Continued employment in Landmark Academy shall be subject to an annual satisfactory performance evaluation. Teachers who are rated unsuccessful may be terminated by NHA.

Duration of the Waivers: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the Impact of the Waivers will be Evaluated: The impact of these waivers will be measured by the performance criteria and assessments that apply to Landmark Academy, as set forth in this Charter School Application.

Expected Outcome: As a result of these waivers, Landmark Academy will be able to provide instruction in accordance with the philosophy and mission as stated in this Charter Proposal.

C.R.S. § 22-63-401

Transfer Employment, Compensation and Dismissal Act
Provides for district board of education to adopt a salary schedule and place teachers on the schedule.

Rationale: Landmark Academy will contract for educational services with NHA. NHA should be delegated the authority to determine compensation rates, in accordance with its policies. The workday and work year in Landmark Academy may be different from that of the District and compensation must be adjusted accordingly.

Replacement Plan: NHA has its own pay schedule.

Duration of the Waiver: Landmark Academy requests that the waivers be for the duration of its contract with Brighton School District 27J.

How the impact of the Waiver will be Evaluated: The impact of this waiver will be measured by the performance criteria and assessments that apply to Landmark Academy as set forth in this Charter School Application.

Expected Outcome: As a result of this waiver, Landmark Academy should be able to attract qualified personnel and provide instruction in accordance with the philosophy and mission as stated in this Charter Proposal.

VI. Waivers of district policy

**Landmark Academy
Brighton School District 27J Policy Waivers Sought**

District Policy	Title	Rationale
DJ/DJA	Purchasing/Purchasing Authority	Landmark Academy will have its own process for authorizing purchases and is responsible for its own fiscal management.
DJB-R	Purchasing Procedures	Landmark Academy will establish its own procedures for purchasing.
DJE, DJE-R	Bidding Procedures	Landmark Academy will have its own procedures for competitive bidding.
DKA	Payday Schedules	Landmark Academy will establish its own payday schedules.
DKA-R	Payroll Procedures	Landmark Academy will establish its own payroll procedures
EEA	Student Transportation	Landmark Academy will not provide transportation services for students in order to preserve funds for educational programming
FED-R	Construction Contracts – Bidding and Awards	Landmark Academy will contract to lease a facility from NHA.
GBED-R	Use of Tobacco Products on School Premises	Landmark Academy will establish its own, more strict procedure, for violations of the tobacco policy.
GBJ	Personnel Records and Files	Landmark Academy will employ and maintain the personnel records of its own employees.
GC (ALL SECTIONS BEGINNING WITH GC)	Professional Staff	Landmark Academy will contract for educational

		services with NHA. NHA has professional staff policies. All professional staff is employed on an "at-will" basis.
GD	Classified Staff	Landmark Academy will contract for support services with NHA. NHA has staff policies. All support staff are employed on an "at-will" basis.
H (ALL SECTIONS)	Negotiations	Landmark Academy is not a party to these negotiations.
IC/ICA, ICA/ICA-R	School Year/School Calendar	Landmark Academy will establish its own school year and calendar to meet District and State requirements and academic needs.
ID	School Day	Landmark Academy will establish its own school day.
IE	Organization of Instruction	Landmark Academy will operate as a K-8 school according to its charter.
IGA TO IGF	Curriculum Development and Adoption	Landmark Academy will develop, adopt, and review its own curriculum in accordance with its charter.
IJ, IJKA, IJL, IJND	Instructional Resources and Materials Selection	Landmark Academy will select and adopt instructional material, supplementary material, library resources, and technology resources to support the curriculum.
IJOA	Field trips	Landmark Academy will establish field trip policy. The principal will approve all Landmark Academy field trips.
IKA	Grading system	Landmark Academy will develop its own grading system.

JC	School Attendance Areas	Landmark Academy will be open to students throughout the district.
JICA	Student Dress Code	Landmark Academy will establish its own uniform policy.
KE	Public/Parent Concerns and Complaints	Landmark Academy will establish board policy to resolve concerns, complaints & grievances.
KEC, KEC-E, KEC-R	Public Concerns/Complaints about Instructional Resources	Landmark Academy will establish board policy to resolve concerns, complaints & grievances.
KF	Community Use of School	Landmark Academy will lease a facility from NHA and have its own policy regarding the use of that facility.
KHA, KHA-E, KHA-R	Gifts and Donations from the Public	Landmark Academy shall retain ownership of assets donated, gifted, or granted to Landmark Academy, and monitor such assets by its own policies.

VII. Student Discipline, Expulsion and Suspension

Landmark Academy will attempt to address the needs of students through a quality education program. To be effective and to fulfill this goal, we believe that students need a positive, safe, and orderly school environment in which learning can take place without disruption. It is our belief that students who do not obey the rules of good conduct are interfering with the learning process and safety of others as well as minimizing their own opportunities to learn. Landmark Academy will have an environment where students accept responsibility and bear the consequences of their actions. The Discipline Policy for Special Needs Students is guided by each student's IEP.

A full policy, with due process levels, shall be established and published to parents and students.

Student Code of Conduct

All students shall be expected to:

- Respect and obey all staff members and other adults and respect fellow students connected to Landmark Academy at all times.
- Respect Academy property and that of fellow students, staff members, and neighbors (restitution in appropriate situations for damage or loss is determined by the principal).