



LINDEN CHARTER ACADEMY

Financial Statements as of and for the Year Ended June 30, 2025, Required Supplementary Information for the Year Ended June 30, 2025, and Independent Auditor's Reports

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Independent Auditor's Report

To the Board of Directors
Linden Charter Academy

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities and the major fund of Linden Charter Academy (the "Academy") as of and for the year ended June 30, 2025 and the related notes to the financial statements, which collectively comprise Linden Charter Academy's basic financial statements, as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of Linden Charter Academy as of June 30, 2025 and the respective changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Academy and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Academy's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the Academy's basic financial statements.

To the Board of Directors
Linden Charter Academy

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Academy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison schedule be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 15, 2025 on our consideration of Linden Charter Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Linden Charter Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Linden Charter Academy's internal control over financial reporting and compliance.

Plante & Moreau, PLLC

October 15, 2025

This section of the annual financial report for Linden Charter Academy (the "Academy") provides an overview of the Academy's financial activities as of and for the fiscal year ended June 30, 2025. It should be read in conjunction with the financial statements, which immediately follow this section.

Using This Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Academy financially as a whole. The academy-wide financial statements provide information about the activities of the whole Academy, presenting both an aggregate view of the Academy's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term and what remains for future spending. The fund financial statements look at the Academy's operations in more detail than the academy-wide financial statements by providing information about the Academy's most significant fund, the General Fund.

Management's Discussion and Analysis (MD&A) (Required Supplementary Information)

Basic Financial Statements

Academy-wide Financial Statements

Fund Financial Statements

Notes to Financial Statements

Required Supplementary Information

Budgetary Comparison Schedule - General Fund

Reporting the Academy as a Whole - Academy-wide Financial Statements

One of the most important questions asked about the Academy is, "As a whole, what is the Academy's financial condition as a result of the year's activities?" The statement of net position and the statement of activities, which appear first in the Academy's financial statements, report information on the Academy as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private sector companies. All of the current year's revenue and expenses are taken into account, regardless of when cash is received or paid.

The Academy's net position - the difference between assets and liabilities, as reported in the statement of net position - is one way to measure the Academy's financial position. The relationship between revenue and expenses is the Academy's operating results. The Academy's goal is to provide services to our students, not to generate profits as private sector companies do. One must consider nonfinancial factors, such as the quality of the education provided and the safety of the Academy, to assess the overall health of the Academy.

The statement of net position and the statement of activities report the activities of the Academy, all of which are classified as governmental. These activities encompass all the Academy's services, including instruction and support services. State aid (based on student count) and state and federal grants finance most of these activities. The Academy has entered into a services agreement (the "agreement") with National Heritage Academies, Inc. (NHA), which requires NHA to provide administration; strategic planning; and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to substantially all revenue received by the Academy from all revenue sources.

Reporting the Academy's Fund Financial Statements

The Academy's fund financial statements provide detailed information about the most significant funds, not the Academy as a whole. Some funds are required to be established by state law. However, the Academy establishes other funds to help it control and manage money for particular purposes or as required by state law (the School Service Fund is an example). The governmental funds of the Academy use the following accounting approach:

Governmental Funds

All of the Academy's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting. Only the revenue that is measurable and currently available is reported. Liabilities are recognized when incurred. The governmental fund statements provide a short-term view of the operations of the Academy and the services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds in reconciliations presented as part of the statements.

The Academy as a Whole

Recall that the statement of net position provides the perspective of the Academy as a whole. The following table provides a summary of the Academy's net position as of June 30, 2025 and 2024:

	Governmental Activities	
	2025	2024
	(in thousands)	
Assets - Current	\$ 1,862.2	\$ 1,870.2
Liabilities - Current	1,838.5	1,834.8
Net Position - Unrestricted	<u>\$ 23.7</u>	<u>\$ 35.4</u>

The unrestricted net position of governmental activities represents the accumulated results of life-to-date operations. These assets can be used to finance day-to-day operations without constraints, such as legislative or legal requirements. The results of the current-year operations for the Academy as a whole are reported in the statement of activities, which shows the change in net position.

Linden Charter Academy

Management's Discussion and Analysis (Continued)

The results of operations for the Academy as a whole are reported in the summarized statement of activities below, which shows the changes in net position for the fiscal years ended June 30, 2025 and 2024:

	Governmental Activities	
	2025	2024
	(in thousands)	
Revenue		
Operating grants	\$ 2,630.7	\$ 2,933.6
General revenue - State aid not restricted to specific purposes	7,838.1	7,607.8
Total revenue	10,468.8	10,541.4
Expenses		
Instruction	4,727.0	4,630.7
Support services	5,607.5	5,834.4
Community services	146.0	78.2
Total expenses	10,480.5	10,543.3
Change in Net Position	(11.7)	(1.9)
Net Position - Beginning of year	35.4	37.3
Net Position - End of year	<u><u>\$ 23.7</u></u>	<u><u>\$ 35.4</u></u>

As reported in the statement of activities, the cost of all of our governmental activities this year was \$10,480.5 thousand. These activities were primarily funded by the Academy's state aid (based on student count) and governments and organizations that subsidized certain programs with grants.

The Academy experienced a decrease in net position of \$11.7 thousand in 2025. Under the terms of the agreement with NHA, NHA provides a spending account to the board of directors for discretionary expenditures. The primary reason for the change in net position is the timing of these discretionary expenditures.

Fund Financial Statements

As we noted earlier, the Academy uses funds to help it control and manage money for particular purposes or as required by state law. Looking at funds helps the reader consider whether the Academy is being accountable for the resources that the State and others provide to it and may provide more insight into the Academy's overall financial health.

The Academy's instruction and support services activities are reported in the General Fund. The Academy's fund balance was \$23,690 at June 30, 2025.

General Fund Budgetary Highlights

Over the course of the year, the Academy revises its budget to reflect changes in revenue and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. The final amendment to the budget was adopted in June 2025. A schedule showing the Academy's original and final budget amounts compared with amounts actually paid and received is provided in the required supplementary information of these financial statements.

Budgeted revenue for the General Fund was decreased by \$199.7 thousand from the original budget. Revenue was changed to reflect the following:

State sources	Increase
Federal sources	Decrease
Interdistrict sources	Increase
Private sources	Decrease

Budgeted expenditures for the General Fund were decreased by \$197.5 thousand. This change was to reflect the change in anticipated funding. Significant variances between the final budget and actual amounts are disclosed in the notes to the financial statements (refer to Note 2).

General Economic Factors and Next Year's Budgets

Our officials and administration consider many factors when setting the Academy's 2025-2026 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2026 fiscal year is expected to be 90 percent and 10 percent of the October 2025 and February 2025 student counts, respectively. The budget was adopted in May 2025. Approximately 77 percent of total General Fund revenue is from the foundation allowance. As a result, the Academy's funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2026 school year, we anticipate that the fall count will be close to the estimates used in creating the 2026 budget. Once the final student count and related per pupil funding are validated, state law requires the Academy to amend the budget if actual academy resources are not sufficient to fund original appropriations.

Since the Academy's revenue is heavily dependent on state funding and the health of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenue to fund its appropriation to public school academies. The State periodically holds a revenue estimating conference to estimate revenue. If the State's estimated funds are not sufficient to fund the appropriation, the legislature must revise the appropriation or proration of state aid will occur.

Contacting the Academy's Management

The financial report is designed to provide users of the report with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report, contact the chief financial officer of National Heritage Academies, Inc. at 3850 Broadmoor SE, Grand Rapids, MI 49512.

Statement of Net Position**June 30, 2025**Governmental
Activities**Assets**

Cash	\$ 27,079
Due from governmental revenue sources	1,835,119
Total assets	1,862,198

Liabilities

Contracted service fee payable	380,581
Unearned revenue	1,457,927
Total liabilities	1,838,508

Net Position - Unrestricted**\$ 23,690**

Statement of Activities

Year Ended June 30, 2025

	Program Revenue			Governmental
	Expenses	Charges for Services	Operating Grants and Contributions	Net (Expense) Revenue and Changes in Net Position
Functions/Programs				
Primary government - Governmental activities:				
Instruction	\$ 4,726,990	\$ -	\$ 1,683,123	\$ (3,043,867)
Support services	5,607,530	-	947,566	(4,659,964)
Community services	145,994	-	-	(145,994)
Total primary government	\$ 10,480,514	\$ -	\$ 2,630,689	(7,849,825)
General revenue - State aid not restricted to specific purposes				7,838,157
Change in Net Position				(11,668)
Net Position - Beginning of year				35,358
Net Position - End of year				\$ 23,690

Linden Charter Academy

Governmental Fund Balance Sheet

June 30, 2025

General Fund

Assets

Cash	\$ 27,079
Due from governmental revenue sources	<u>1,835,119</u>

Total assets **\$ 1,862,198**

Liabilities

Contracted service fee payable	\$ 340,950
Unearned revenue	<u>1,457,927</u>

Total liabilities 1,798,877

Deferred Inflows of Resources - Unavailable revenue 39,631

Total liabilities and deferred inflows of resources 1,838,508

Fund Balance

Committed	2,364
Unassigned	<u>21,326</u>

Total fund balance 23,690

Total liabilities, deferred inflows of resources, and fund balance **\$ 1,862,198**

Governmental Fund

Reconciliation of the Balance Sheet to the Statement of Net Position

June 30, 2025

Fund Balance Reported in Governmental Fund	\$ 23,690
Amounts reported for governmental activities in the statement of net position are different because:	
Receivables that are not collected soon after year end are not available to pay for current period expenditures and, therefore, are reported as unavailable revenue in the funds	39,631
Contract service fee payable not due and payable in the current period and not reported in the governmental funds	(39,631)
Net Position of Governmental Activities	<u>\$ 23,690</u>

Linden Charter Academy

Governmental Fund Statement of Revenue, Expenditures, and Changes in Fund Balance

Year Ended June 30, 2025

	<u>General Fund</u>
Revenue	
State sources	\$ 9,119,380
Federal sources	1,407,905
Interdistrict sources	53,942
Private sources	<u>544</u>
Total revenue	10,581,771
Expenditures	
Contracted service fee:	
Instruction	4,726,990
Support services	5,720,455
Community services	<u>145,994</u>
Total expenditures	<u>10,593,439</u>
Net Change in Fund Balance	(11,668)
Fund Balance - Beginning of year	<u>35,358</u>
Fund Balance - End of year	<u><u>\$ 23,690</u></u>

Governmental Fund

**Reconciliation of the Statement of Revenue, Expenditures, and Changes in
Fund Balance to the Statement of Activities**

Year Ended June 30, 2025

Net Change in Fund Balance Reported in Governmental Fund	\$ (11,668)
Amounts reported for governmental activities in the statement of activities are different because:	
Revenue in the statement of activities that does not provide current financial resources is not reported as revenue in the funds until it is available	39,631
Revenue reported in the governmental funds as available and measurable - Reported in the statement of activities in prior years	(152,556)
Contracted service fee recognized consistent with the revenue policy	<u>112,925</u>
Change in Net Position of Governmental Activities	<u><u>\$ (11,668)</u></u>

June 30, 2025**Note 1 - Nature of Operations**

Linden Charter Academy (the "Academy") is a Michigan public school academy that provides education based on rigorous teaching methods, parental involvement, student responsibility, and basic moral values. The Academy provides education, at no cost to the parent, to students in kindergarten through eighth grade. Enrollment is open to all appropriately aged children without regard to gender, ethnic background, disability, and/or religious affiliation. The Academy operates under a charter contract approved by Central Michigan University, which is responsible for oversight of the Academy's operations. The charter contract expires on June 30, 2028 and is subject to renewal. Central Michigan University Board of Trustees receives 3 percent of state aid funds as an administrative fee. The total administrative fee for the year ended June 30, 2025, paid to the Central Michigan University Board of Trustees, was \$222,846.

The Academy is exempt from taxation as a governmental entity pursuant to Internal Revenue Code Section 115. The Academy qualifies for public charity status by meeting the requirements of Internal Revenue Code Sections 509(1) and 170(b)(1)(A)(ii).

The Academy's primary source of revenue is provided by the State of Michigan and consists of an amount per student multiplied by weighted-average student counts. The state revenue is recognized ratably over the school year and is funded through payments from October 2024 through August 2025.

The board of directors of the Academy has entered into a services agreement (the "agreement") with National Heritage Academies, Inc. (NHA), which requires NHA to provide administration; strategic planning; and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. The agreement will continue until the termination or expiration of the charter contract, up to a maximum of five years, unless at least 90 days' written notice of intent to terminate or renegotiate is given by either the Academy or NHA. The management agreement's term coincides with the charter agreement, which expires on June 30, 2028.

Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to substantially all revenue received by the Academy from all revenue sources.

Note 2 - Summary of Significant Accounting Policies***Academy-wide and Fund Financial Statements***

The academy-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All of the academy-wide activities are considered governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (a) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenue not classified as program revenue is reported instead as general revenue.

June 30, 2025**Note 2 - Summary of Significant Accounting Policies (Continued)*****Measurement Focus, Basis of Accounting, and Financial Statement Presentation*****Academy-wide Statements**

The academy-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

When an expense is incurred for purposes for which both restricted and unrestricted net position or fund balance are available, the Academy's policy is to first apply restricted resources. When an expense is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it is the Academy's policy to spend funds in this order: committed, assigned, and unassigned.

Fund-based Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Revenue not meeting this definition is classified as a deferred inflow of resources. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. The contracted service fee to NHA is recorded consistent with the recognition of revenue.

Fund Classification

The financial activities of the Academy are organized on the basis of funds. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenue, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Governmental Funds

Governmental funds include all activities that provide general governmental services that are not business-type activities. Governmental funds can include the General Fund, special revenue funds, debt service funds, capital project funds, and permanent funds. The Academy's fund, which is a major fund, is the General Fund.

General Fund

The General Fund is used to account for the general educational programs of the Academy. Its revenue is derived primarily from the State of Michigan.

Capital Assets

Capital assets, which include other equipment, are reported in the applicable governmental column in the academy-wide financial statements at historical costs of more than \$5,000 and an estimated useful life in excess of 1 year. Other equipment is depreciated using the straight-line method over useful lives of 3-10 years.

June 30, 2025**Note 2 - Summary of Significant Accounting Policies (Continued)****Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue, expenses, and expenditures during the reporting period. Actual results could differ from those estimates.

Cash

Cash as of June 30, 2025 represents bank deposits that are covered by federal depository insurance. Accordingly, there are no investments that are required to be categorized according to risk.

Unavailable and Unearned Revenue

Unavailable revenue is reported in connection with receivables for revenue that is not considered available and measurable to liquidate liabilities of the current period. Unearned revenue is reported in connection with funds that have been received for services that have not been performed and is, therefore, not yet earned. As of June 30, 2025, a deferred inflow for unavailable revenue was recognized for \$39,631 and a liability for unearned revenue was recognized for \$1,457,927.

Contracted Service Fee Payable

Contracted service fee payable as of June 30, 2025 represents a timing difference between funds received from governmental sources and amounts payable to NHA in accordance with the agreement.

Net Position

Net position may be classified in three components. Net investment in capital assets consists of capital assets net of accumulated depreciation and is reduced by current balances of any outstanding borrowings used to finance the purchase or construction of those assets. The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Unrestricted net position is the remaining net position that does not meet the definition of invested in capital or restricted.

Fund Balance

Fund balances may be classified as nonspendable, restricted, committed, assigned, or unassigned. The terms nonspendable and restricted are used either to indicate that certain assets do not represent spendable resources available for general educational programs or to earmark a portion of fund balance as legally segregated for a specific future use. The term committed represents amounts that can be used only for the specific purpose determined by a formal resolution of the board. The term assigned is used to classify the fund balance intended to be used by the board but does not meet the criteria to be restricted or committed. The term unassigned is used for amounts that have not been restricted, committed, or otherwise assigned for future uses. At June 30, 2025, the Academy had \$2,364 in committed fund balance and \$21,326 in unassigned fund balance. The committed fund balance has been committed by resolutions of the board of directors for student, parent, and staff appreciation; athletics; and board training and development.

Budgetary Information

Annual budgets are adopted on a basis utilizing generally accepted accounting principles and consistent with state law for the General Fund.

June 30, 2025**Note 2 - Summary of Significant Accounting Policies (Continued)**

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Academy to have its budget in place by July 1. The budgets can be amended by the board of directors as considered necessary. The budgets were amended to decrease budgeted revenue and expenditures for the General Fund by \$199,678 and \$197,491, respectively.

During the year ended June 30, 2025, the Academy incurred expenditures within the General Fund that were significantly in excess of amounts budgeted for instruction staff with a final budget and actual amount of \$1,089,632 and \$1,203,864, respectively. The Academy also incurred expenditures within the General Fund that were significantly in excess of amounts budgeted for central with a final budget and actual amount of \$689,602 and \$767,452, respectively.

During the year ended June 30, 2025, the Academy also incurred expenditures within the General Fund that exceeded appropriations at the fund level by \$286,824. The overage was funded in portion by revenue in excess of amounts budgeted of \$277,343, and the remaining was funded by the beginning of year fund balance within the General Fund.

Upcoming Accounting Pronouncement

In April 2024, the Governmental Accounting Standards Board issued Statement No. 103, *Financial Reporting Model Improvements*, which establishes new accounting and financial reporting requirements or modifies existing requirements related to the following: management's discussion and analysis; unusual or infrequent items; presentation of the proprietary fund statement of revenue, expenses, and changes in fund net position; information about major component units in basic financial statements; budgetary comparison information; and financial trends information in the statistical section. The provisions of this statement are effective for the Academy's financial statements for the year ending June 30, 2026.

Note 3 - Due from Governmental Revenue Sources

Receivables as of June 30, 2025 for the Academy included \$1,454,266 in state aid receivable, \$92,388 in federal grants receivable, \$248,834 in other state receivable, and \$39,631 in other receivables. The Academy considers all receivables to be fully collectible; accordingly, no allowance for uncollectible amounts is recorded.

Note 4 - Risk Management

The Academy is exposed to various risks of loss related to general liability. Commercial insurance policies to cover certain risks of loss have been obtained. There have been no significant reductions in insurance coverage during fiscal year 2025, and claims did not exceed coverage less retained risk deductible amounts in the past three fiscal years.

Note 5 - Contingencies

The Academy has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

June 30, 2025

Note 6 - Leases

The Academy has entered into a sublease agreement with NHA for a facility to house the Academy. The lease term is from July 1, 2024 through June 30, 2025. Annual rental payments required by the lease are \$779,200, payable in 12 monthly payments of \$64,933. This lease is automatically renewed on a year-to-year basis unless a notice of nonrenewal is provided by either the Academy or NHA. The lease agreement can be canceled upon termination of the NHA services agreement.

The Academy is not a party to any leasing arrangements that meet the criteria for recognition of lease assets or liabilities under GASB Statement No. 87, *Leases*, based on the noncancelable period being less than 12 months and applicability of the short-term lease exception for the facility lease agreement.

The Academy subsequently renewed the sublease with NHA for the period from July 1, 2025 through June 30, 2026 at the same rental rate.

Required Supplementary Information

Required Supplementary Information
Budgetary Comparison Schedule - General Fund

Year Ended June 30, 2025

	Original Budget	Final Budget	Actual	Over (Under) Final Budget
Revenue				
State sources	\$ 8,762,688	\$ 9,010,950	\$ 9,119,380	\$ 108,430
Federal sources	1,677,372	1,238,767	1,407,905	169,138
Interdistrict sources	50,646	54,471	53,942	(529)
Private sources	13,400	240	544	304
Total revenue	10,504,106	10,304,428	10,581,771	277,343
Expenditures				
Current:				
Instruction:				
Basic programs	3,213,964	3,211,171	3,210,577	(594)
Added needs	1,877,826	1,446,987	1,516,413	69,426
Support services:				
Pupil	662,526	569,365	561,592	(7,773)
Instructional staff	1,104,646	1,089,632	1,203,864	114,232
General administration	398,060	457,490	469,461	11,971
School administration	676,730	765,780	773,365	7,585
Business	251,448	270,740	279,404	8,664
Operations and maintenance	1,352,070	1,390,197	1,393,903	3,706
Pupil transportation services	250,524	250,687	249,551	(1,136)
Central	599,982	689,602	767,452	77,850
Other	-	21,864	21,863	(1)
Total support services	5,295,986	5,505,357	5,720,455	215,098
Community services	116,330	143,100	145,994	2,894
Total expenditures	10,504,106	10,306,615	10,593,439	286,824
Net Change in Fund Balance	-	(2,187)	(11,668)	(9,481)
Fund Balance - Beginning of year	35,358	35,358	35,358	-
Fund Balance - End of year	\$ 35,358	\$ 33,171	\$ 23,690	\$ (9,481)

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To Management and the Board of Directors
Linden Charter Academy

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of the governmental activities and the major fund of Linden Charter Academy (the "Academy"), as of and for the year ended June 30, 2025 and the related notes to the basic financial statements, and have issued our report thereon dated October 15, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Academy's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Academy's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Academy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

To Management and the Board of Directors
Linden Charter Academy

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Plante & Moreau, PLLC

October 15, 2025