



## KEYSTONE ACADEMY

Financial Statements as of and for the Year Ended June 30, 2025, Required Supplementary Information and Other Supplementary Information for the Year Ended June 30, 2025, and Independent Auditor's Reports.

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# KEYSTONE ACADEMY

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## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors  
Keystone Academy  
Belleville, Michigan

### **Report on the Audit of the Financial Statements**

#### **Opinions**

We have audited the accompanying financial statements of the governmental activities and the major fund of Keystone Academy (the Academy) as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Academy, as of June 30, 2025, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Academy, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Academy's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Academy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

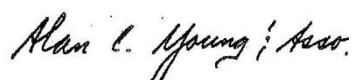
### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Academy's basic financial statements. The statement of revenues – general fund is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The statement of revenues – general fund, is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the statement of revenues – general fund, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 28, 2025 on our consideration of the Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Academy's internal control over financial reporting and compliance.



Detroit, Michigan  
October 28, 2025

# KEYSTONE ACADEMY

## MANAGEMENT'S DISCUSSION AND ANALYSIS AS OF AND FOR THE YEAR ENDED JUNE 30, 2025

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This section of the annual financial report for Keystone Academy (the "Academy") provides an overview of the Academy's financial activities as of and for the fiscal year ended June 30, 2025. It should be read in conjunction with the financial statements, which immediately follow this section.

### Using this Annual Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Academy financially as a whole. The Academy-wide financial statements provide information about the activities of the whole Academy, presenting both an aggregate view of the Academy's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the Academy's operations in more detail than the Academy-wide financial statements by providing information about the Academy's General Fund.

Management's Discussion and Analysis  
(Required Supplementary Information)

#### Basic Financial Statements

Academy-wide Financial Statements      Fund Financial Statements

Notes to Basic Financial Statements

(Required Supplementary Information)  
Budgetary Information for the Governmental Funds

(Supplementary Information)  
Statement of Revenues — General Fund

### Reporting the Academy as a whole — Academy-wide Financial Statements

One of the most important questions asked about the Academy is, "As a whole, what is the Academy's financial condition as a result of the year's activities?" The Statement of Net Position and the Statement of Activities, which appear first in the Academy's financial statements, report information on the Academy as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

The Academy's Statement of Net Position — the difference between assets and liabilities, as reported in the Statement of Net Position — is one way to measure the Academy's financial position. The relationship between revenues and expenses is the Academy's operating results. The Academy's goal is to provide services to our students, not to generate profits as private sector companies do. One must consider nonfinancial factors, such as the quality of the education provided and the safety of the Academy, to assess the overall health of the Academy.

The Statement of Net Position and the Statement of Activities report the activities of the Academy, all of which are classified as governmental. These activities encompass all the Academy's services, including instruction, support services and food services. State aid (based on student count) and state and federal grants finance most of these activities. The Academy has entered into a services agreement (the "agreement") with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

### **Reporting the Academy's Fund Financial Statements**

The Academy's fund financial statements provide detailed information about the most significant funds — not the Academy as a whole. Some funds are required to be established by state law. However, the Academy establishes other funds to help it control and manage money for particular purposes or as required by state law. The governmental funds of the Academy use the following accounting approach:

*Governmental Funds* — All of the Academy's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting. Only those revenues that are "measurable" and "currently available" are reported. Liabilities are recognized when incurred. The governmental fund statements provide a short-term view of the operations of the Academy and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in reconciliations presented as part of the statements.

## The Academy as a Whole

Recall that the Statement of Net Position provides the perspective of the Academy as a whole. The table below provides a summary of the Academy's net position as of June 30:

|                       | 2025             | 2024             |
|-----------------------|------------------|------------------|
| Assets - Current      | \$ 1,540,846     | \$ 1,458,512     |
| Liabilities - current | <u>1,478,947</u> | <u>1,386,694</u> |
| Net position:         |                  |                  |
| Unrestricted          | <u>61,899</u>    | <u>71,818</u>    |
| Total net position    | <u>\$ 61,899</u> | <u>\$ 71,818</u> |

The unrestricted net position of governmental activities represents the accumulated results of life-to-date operations. These assets can be used to finance day-to-day operations without constraints, such as legislative or legal requirements. The results of the current-year operations for the Academy as a whole are reported in the Statement of Activities, which shows the change in net position.

The results of operations for the Academy as a whole are reported in the summarized Statements of Activities (below) which show the changes in net position for the fiscal years ended June 30:

|                         | 2025              | 2024              |
|-------------------------|-------------------|-------------------|
| Revenues:               |                   |                   |
| State aid               | \$ 7,114,578      | \$ 6,615,043      |
| Operating grants        | <u>1,637,519</u>  | <u>1,627,645</u>  |
| Total revenues          | 8,752,097         | 8,242,688         |
| Expenses—               |                   |                   |
| Contracted service fee: |                   |                   |
| Instruction             | 3,878,286         | 3,684,863         |
| Support services        | <u>4,883,730</u>  | <u>4,562,136</u>  |
| Total expenses          | <u>8,762,016</u>  | <u>8,246,999</u>  |
| Change in net position  | <u>\$ (9,919)</u> | <u>\$ (4,311)</u> |

As reported in the Statement of Activities, the cost of governmental activities was \$8,762,016. These activities were primarily funded by the Academy's state aid (based on student count) and governments and organizations that subsidized certain programs with grants.

The Academy experienced a decrease in net position of \$9,919 in 2025.



A reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities appears on page 12.

### **Fund Financial Statements**

As we noted earlier, the Academy uses funds to help it control and manage money for particular purposes or as required by state law. Looking at funds helps the reader to consider whether the Academy is being accountable for the resources that the State and others provide to it and may provide more insight into the Academy's overall financial health.

The Academy's instruction and support services activities are reported in the General Fund. The Academy's combined fund balance was \$61,899 at June 30, 2025.

A reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position appears on page 11.

### **General Fund Budgetary Highlights**

Over the course of the year, the Academy revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Academy's original and final budget amounts compared with amounts actually paid and received is provided in the required supplementary information of these financial statements.

Budgeted revenues for the General Fund were increased by \$484,660 from the original budget. Revenues were changed to reflect the following:

|                     |                 |
|---------------------|-----------------|
| State Aid           | <i>Increase</i> |
| Other State Sources | <i>Increase</i> |
| Local Sources       | <i>Increase</i> |
| Federal Sources     | <i>Decrease</i> |
| Private Sources     | <i>Decrease</i> |

Budgeted expenditures for the General Fund were increased by \$545,660. This change was to reflect the change in anticipated funding. Significant variances between the final budget and actual amounts are disclosed in the notes to the financial statements (refer to Note 2). In total actual expenditures exceeded the budget by \$71,668.

### **Capital Assets**

At June 30, 2025, the Academy had \$0 invested in capital assets. Capital assets are substantially provided as part of the agreement with NHA.

## **General Economic Factors and Next Year's Budgets**

Our officials and administration consider many factors when setting the Academy's 2026 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2026 fiscal year is expected to be 90% and 10% of the October 2025 and February 2025 student counts, respectively. The 2026 budget was adopted in May 2025. Approximately 81% of total General Fund revenue is from the foundation allowance. As a result, Academy funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2026 school year, we anticipate that the fall student count will be close to the estimates used in creating the 2026 budget. Once the final student count and related per pupil funding are validated, state law requires the Academy to amend the budget if actual Academy resources are not sufficient to fund original appropriations.

Since the Academy's revenue is heavily dependent on state funding and the health of the State's school aid fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to public school academies. The State periodically holds a revenue-estimating conference to estimate revenues. If the State estimates funds are not sufficient to fund the appropriation, the legislature must revise the appropriation or proration of state aid will occur.

## **Contacting the Academy's Financial Management**

The financial report is designed to provide users of the report with a general overview of the Academy's finances and to demonstrate the Academy's accountability for the money it receives. If you have questions about this report, contact the Chief Financial Officer of National Heritage Academies, Inc., 3850 Broadmoor SE, Suite 201; Grand Rapids, Michigan 49512.

# KEYSTONE ACADEMY

## STATEMENT OF NET POSITION YEAR ENDED JUNE 30, 2025

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|                                         | Governmental<br>Activities |
|-----------------------------------------|----------------------------|
| <b>ASSETS</b>                           |                            |
| CURRENT ASSETS:                         |                            |
| Cash                                    | \$ 65,940                  |
| Due from governmental revenue sources   | <u>1,474,906</u>           |
| <b>TOTAL</b>                            | <u><u>\$ 1,540,846</u></u> |
| <br><b>LIABILITIES AND NET POSITION</b> |                            |
| LIABILITIES:                            |                            |
| Unearned revenue                        | \$ 526,207                 |
| Accounts payable                        | 644                        |
| Contracted service fee payable          | <u>952,096</u>             |
| <br>Total liabilities                   | <u>1,478,947</u>           |
| <br>NET POSITION:                       |                            |
| Unrestricted                            | <u>61,899</u>              |
| <br><b>TOTAL</b>                        | <u><u>\$ 1,540,846</u></u> |

See notes to financial statements.

# KEYSTONE ACADEMY

## STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2025

|                               |                     | Program Revenues        |                     | Governmental<br>Activities<br>Net (Expense)<br>Revenue and<br>Changes in<br>Net Position |
|-------------------------------|---------------------|-------------------------|---------------------|------------------------------------------------------------------------------------------|
|                               | Expenses            | Charges for<br>Services | Operating<br>Grants |                                                                                          |
| FUNCTIONS/PROGRAMS —          |                     |                         |                     |                                                                                          |
| Contracted service fee:       |                     |                         |                     |                                                                                          |
| Instruction                   | \$ 3,878,286        | \$ -                    | \$ 899,920          | \$ (2,978,366)                                                                           |
| Support services              | <u>4,883,729</u>    | <u>-</u>                | <u>737,598</u>      | <u>(4,146,131)</u>                                                                       |
| Total governmental activities | <u>\$ 8,762,015</u> | <u>\$ -</u>             | <u>\$ 1,637,518</u> | <u>(7,124,497)</u>                                                                       |
| GENERAL PURPOSE REVENUES:     |                     |                         |                     |                                                                                          |
| State aid unrestricted        |                     |                         |                     | <u>7,114,578</u>                                                                         |
| CHANGE IN NET POSITION        |                     |                         |                     | (9,919)                                                                                  |
| NET POSITION:                 |                     |                         |                     |                                                                                          |
| Beginning of year             |                     |                         |                     | <u>71,818</u>                                                                            |
| End of year                   |                     |                         |                     | <u>\$ 61,899</u>                                                                         |

See notes to financial statements.

# KEYSTONE ACADEMY

## BALANCE SHEET - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2025

|                                                                                                                           | Total<br>Governmental<br>Funds |
|---------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| <b>ASSETS</b>                                                                                                             |                                |
| Cash                                                                                                                      | \$ 65,940                      |
| Due from governmental revenue sources                                                                                     | <u>1,474,906</u>               |
| <b>TOTAL</b>                                                                                                              | <u><u>\$ 1,540,846</u></u>     |
| <b>LIABILITIES AND FUND BALANCE</b>                                                                                       |                                |
| <b>LIABILITIES:</b>                                                                                                       |                                |
| Unearned revenue                                                                                                          | \$ 526,207                     |
| Accounts payable                                                                                                          | 644                            |
| Contracted service fee payable                                                                                            | <u>948,007</u>                 |
| Total liabilities                                                                                                         | <u>1,474,858</u>               |
| <b>DEFERRED INFLOWS OF RESOURCES:</b>                                                                                     |                                |
| Unavailable revenue                                                                                                       | <u>4,089</u>                   |
| Total liabilities and deferred inflows of resources                                                                       | <u>1,478,947</u>               |
| <b>FUND BALANCE:</b>                                                                                                      |                                |
| Committed                                                                                                                 | 4,210                          |
| Unassigned                                                                                                                | <u>57,689</u>                  |
| Total fund balance                                                                                                        | <u>61,899</u>                  |
| <b>TOTAL</b>                                                                                                              | <u><u>\$ 1,540,846</u></u>     |
| <b>Reconciliation of the Balance Sheet of Governmental Funds<br/>to the Statement of Net Position</b>                     |                                |
| Total governmental fund balance                                                                                           | \$ 61,899                      |
| Due from governmental revenue sources not available to pay<br>current period expenditures therefore deferred in the funds | 4,089                          |
| Contracted service fee payable not due and payable in<br>the current period and not reported in the funds                 | <u>(4,089)</u>                 |
| Net position of governmental activities                                                                                   | <u><u>\$ 61,899</u></u>        |

See notes to financial statements.

# KEYSTONE ACADEMY

## STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2025

|                                                                                                                                                                   | Total<br>Governmental<br>Funds |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| REVENUES:                                                                                                                                                         |                                |
| State aid                                                                                                                                                         | \$ 7,146,027                   |
| Other state sources                                                                                                                                               | 622,516                        |
| Federal sources                                                                                                                                                   | 710,264                        |
| Private sources                                                                                                                                                   | 19,914                         |
| Local sources                                                                                                                                                     | <u>307,895</u>                 |
| Total revenues                                                                                                                                                    | <u>8,806,616</u>               |
| EXPENDITURES — Contracted service fee:                                                                                                                            |                                |
| Instruction                                                                                                                                                       | 3,878,286                      |
| Support services                                                                                                                                                  | <u>4,938,249</u>               |
| Total expenditures                                                                                                                                                | <u>8,816,535</u>               |
| NET CHANGE IN FUND BALANCE                                                                                                                                        | (9,919)                        |
| FUND BALANCE — Beginning of year                                                                                                                                  | <u>71,818</u>                  |
| FUND BALANCE — End of year                                                                                                                                        | <u>\$ 61,899</u>               |
| <b>Reconciliation of the Statement of Revenues, Expenditures and Changes in<br/>Fund Balance of Governmental Funds to the Statement of Activities</b>             |                                |
| Net change in fund balance — total governmental funds                                                                                                             | \$ (9,919)                     |
| Revenue reported in the statement of activities that does not<br>provide current financial resources and are not reported as<br>revenue in the governmental funds | 4,089                          |
| Revenue reported in the governmental funds as available and<br>measurable — reported in the statement of activities in prior years                                | (58,608)                       |
| Contracted service fee recognized consistent with the revenue<br>policy                                                                                           | <u>54,519</u>                  |
| Change in net position of governmental activities                                                                                                                 | <u>\$ (9,919)</u>              |

See notes to financial statements.

# KEYSTONE ACADEMY

## NOTES TO FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED JUNE 30, 2025

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### 1. NATURE OF OPERATIONS

Keystone Academy (the “Academy”) is a Michigan Public School Academy that provides education based on rigorous teaching methods, parental involvement, student responsibility, and basic moral values. The Academy provides education, at no cost to the parent, to students in kindergarten through eighth grade. Enrollment is open to all appropriately aged children without regard to gender, ethnic background, disability, and/or religious affiliation. The Academy operates under a charter contract approved by Bay Mills Community College, which is responsible for oversight of the Academy’s operations. The charter contract expires June 30, 2027 and is subject to renewal. Bay Mills Community College Board of Trustees receives three percent of state aid funds as an administrative fee. The total administrative fee for year ended June 30, 2025, paid to the Bay Mills Community College Board of Trustees was \$237,332.

The Academy is exempt from taxation as a governmental entity pursuant to Internal Revenue Code Section 115. The Academy qualifies for public charity status by meeting the requirements of Internal Revenue Code Sections 509(1) and 170(b)(1)(A)(ii).

The Academy’s primary source of revenue is provided by the State of Michigan and consists of an amount per student multiplied by weighted average student counts. The state revenue is recognized ratably over the school year and is funded through payments from October 2024 through August 2025.

The Board of Directors of the Academy has entered into a services agreement (the “agreement”) with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment, and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. The agreement will continue until the termination or expiration of the charter contract, up to a maximum of five years, unless at least 90 days written notice of intent to terminate or renegotiate is given by either the Academy or NHA.

Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Academy-Wide and Fund Financial Statements** — The Academy-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government. The effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Academy’s government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (a) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues not classified as program revenues are reported instead as general revenue.

### **Measurement Focus, Basis of Accounting, and Financial Statement Presentation**

*Academy-Wide Statements* — The Academy-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

When an expense is incurred for purposes for which both restricted and unrestricted net position, or fund balance are available, the Academy's policy is to first apply restricted resources. When an expense is incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used, it is the Academy's policy to spend funds in this order: committed, assigned and unassigned.

*Fund Based Statements* — Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Revenue not meeting this definition is classified as a deferred inflow of resources. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. The contracted service fee to NHA is recorded consistent with the recognition of revenue.

*Fund Classification* — The financial activities of the Academy are organized on the basis of funds. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

*General Fund* — The General Fund is used to account for the general educational programs of the Academy. Its revenues are derived primarily from the State of Michigan.

*Capital Assets* — Capital assets, which include other equipment, are reported in the applicable governmental column in the Academy-wide financial statements at historical costs of more than \$5,000 and an estimated useful life in excess of one year.

Other equipment is depreciated using the straight-line method over useful lives of 3–10 years.

*Estimates* — The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("generally accepted accounting principles") requires management to make estimates and assumptions that affect the reported



amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and expenditures during the reporting period. Actual results could differ from those estimates.

*Cash* — Cash as of June 30, 2025 represents bank deposits which are covered by federal depository insurance. Accordingly, there are no investments which are required to be categorized according to risk.

*Unavailable and Unearned Revenue* — Unavailable revenue is reported in connection with receivables for revenue that is not considered available and measurable to liquidate liabilities of the current period. Unearned revenue is reported in connection with funds that have been received for services which have not been performed and is therefore not yet earned. As of June 30, 2025, a deferred inflow for unavailable revenue was recognized for \$4,089 and a liability for unearned revenue was recognized for \$526,207.

*Contracted Service Fee Payable* — Contracted service fee payable as of June 30, 2025 represents a timing difference between funds received from governmental sources and amounts payable to NHA in accordance with the agreement.

*Fund Balance* — Fund balances may be classified as nonspendable, restricted, committed, assigned, or unassigned. The terms nonspendable and restricted are used either to indicate that certain assets do not represent spendable resources available for general educational programs or to earmark a portion of fund balance as legally segregated for a specific future use. The term committed represents amounts that can only be used for the specific purpose determined by a formal resolution of the board. The term assigned is used to classify the fund balance intended to be used by the board, but does not meet the criteria to be restricted or committed. The term unassigned is used for amounts that have not been restricted, committed, or otherwise assigned for future uses. At June 30, 2025, the Academy had \$4,210 in committed fund balance and \$57,689 in unassigned fund balance. The committed fund balance has been committed by resolutions of the Board of Directors for student, parent and staff appreciation, athletics, and board training and development.

*Budgetary Information* — Annual budgets are adopted on a basis utilizing generally accepted accounting principles and consistent with state law for the general and special revenue funds.

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Academy to have its budget in place by July 1. The budgets can be amended by the Board of Directors as considered necessary. The budgets were amended to increase budgeted revenues and expenditures for the General Fund by \$484,660 and \$545,660, respectively.

During the year the Academy incurred expenditures in the General Fund which were in excess of amounts budgeted in the following categories:

|                              | <b>Budget</b> | <b>Actual</b> |
|------------------------------|---------------|---------------|
| Instruction                  |               |               |
| Basic instruction            | 3,032,325     | 3,059,707     |
| Support services:            |               |               |
| Pupil services               | 436,634       | 488,064       |
| Instructional staff services | 857,171       | 885,456       |
| General Administration       | 419,354       | 428,601       |
| Central services             | 628,412       | 636,255       |
| Pupil Activities             | 13,348        | 17,359        |

In total, expenditures exceeded the budget by \$71,668.

### **3. DUE FROM GOVERNMENTAL REVENUE SOURCES**

Receivables as of June 30, 2025 for the Academy included \$1,296,484 in state aid receivable, \$41,714 in federal grants receivable, \$132,626 in other state receivables, and \$4,082 in other receivables. The Academy considers all receivables to be fully collectible; accordingly, no allowance for uncollectible amounts is recorded.

### **4. RISK MANAGEMENT**

The Academy is exposed to various risks of loss related to general liability. Commercial insurance policies to cover certain risks of loss have been obtained. There have been no significant reductions in insurance coverage during fiscal year 2025, and claims did not exceed coverage less retained risk deductible amounts in the past three fiscal years.

### **5. CONTINGENCIES**

The Academy has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

### **6. LEASE**

The Academy has entered into a sublease agreement with NHA for a facility to house the Academy. The lease term is from July 1, 2024 through June 30, 2025. Annual rental payments required by the lease are \$839,360 payable in twelve monthly payments of \$69,947. This lease is automatically renewed on a year-to-year basis unless a notice of non-renewal is provided by either the Academy or NHA. The lease agreement can be cancelled upon termination of the NHA services agreement.

The Academy subsequently renewed the sublease with NHA for the period of July 1, 2025 through June 30, 2026, at the same rental rate.

The Academy is not a party to any leasing arrangements that meet the criteria for recognition of lease assets or liabilities under GASB Statement No. 87, *Leases* based on the noncancellable period being less than 12 months and applicability of the short-term lease exception for the facility lease agreement.

The Academy is also not a party to any subscription based IT agreements that meet the criteria for recognition as an asset or liability under GASB statement 96, Subscription based information technology agreements, due to the noncancellable period being less than 12 months.

\* \* \* \* \*

## **REQUIRED SUPPLEMENTARY INFORMATION**

# KEYSTONE ACADEMY

## REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE GENERAL FUND YEAR ENDED JUNE 30, 2025

|                                        | Original<br>Budget | Final<br>Amended<br>Budget | Actual       | Over (Under)<br>Final<br>Budget |
|----------------------------------------|--------------------|----------------------------|--------------|---------------------------------|
| REVENUES:                              |                    |                            |              |                                 |
| State aid                              | \$ 6,959,624       | \$ 7,136,107               | \$ 7,146,027 | \$ 9,920                        |
| Other state sources                    | 372,479            | 613,967                    | 622,516      | 8,549                           |
| Local sources                          | 204,775            | 288,604                    | 307,895      | 19,291                          |
| Federal sources                        | 708,229            | 694,015                    | 710,264      | 16,249                          |
| Private sources                        | 15,100             | 12,174                     | 19,914       | 7,740                           |
| Total revenues                         | 8,260,207          | 8,744,867                  | 8,806,616    | 61,749                          |
| EXPENDITURES - Contracted service fee: |                    |                            |              |                                 |
| Instruction:                           |                    |                            |              |                                 |
| Basic instruction                      | 2,780,405          | 3,032,325                  | 3,059,707    | 27,382                          |
| Added needs                            | 733,073            | 830,007                    | 818,579      | (11,428)                        |
| Support services:                      |                    |                            |              |                                 |
| Pupil services                         | 304,099            | 436,634                    | 488,064      | 51,430                          |
| Instructional staff services           | 918,347            | 857,171                    | 885,456      | 28,285                          |
| General Administration                 | 393,024            | 419,354                    | 428,601      | 9,247                           |
| School Administration                  | 863,348            | 891,273                    | 861,978      | (29,295)                        |
| Business & Internal Services           | 259,037            | 234,012                    | 228,955      | (5,057)                         |
| Central services                       | 578,277            | 628,412                    | 636,255      | 7,843                           |
| Pupil transportation services          | 2,360              | 7,819                      | 3,974        | (3,845)                         |
| Pupil Activities                       | -                  | 13,348                     | 17,359       | 4,011                           |
| Operations and maintenance             | 1,364,394          | 1,388,449                  | 1,383,461    | (4,988)                         |
| Community Activities                   | 2,703              | 5,533                      | 3,884        | (1,649)                         |
| Welfare Activities                     | 140                | 530                        | 262          | (268)                           |
| Total expenditures                     | 8,199,207          | 8,744,867                  | 8,816,535    | 71,668                          |
| REVENUES OVER (UNDER) EXPENDITURES     | 61,000             | -                          | (9,919)      | (9,919)                         |
| OTHER FINANCING USES                   |                    |                            |              |                                 |
| Operating transfers (out) in           | (61,000)           | -                          | -            | -                               |
| NET CHANGE IN FUND BALANCE             | -                  | -                          | (9,919)      | (9,919)                         |
| FUND BALANCE - Beginning of year       | 71,818             | 71,818                     | 71,818       | -                               |
| FUND BALANCE - End of year             | \$ 71,818          | \$ 71,818                  | \$ 61,899    | \$ (9,919)                      |

## **SUPPLEMENTARY INFORMATION**

# KEYSTONE ACADEMY

## SUPPLEMENTARY INFORMATION STATEMENT OF REVENUES — GENERAL FUND YEAR ENDED JUNE 30, 2025

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|                          |                            |
|--------------------------|----------------------------|
| State aid                | \$ 7,146,027               |
| Other state sources:     |                            |
| Special education        | 111,685                    |
| At-risk                  | 444,037                    |
| Grants                   | <u>66,794</u>              |
| Total                    | 622,516                    |
| Federal sources — grants | 710,264                    |
| Private sources — other  | 19,914                     |
| Local sources            | <u>307,895</u>             |
| TOTAL                    | <u><u>\$ 8,806,616</u></u> |



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## **INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors  
Keystone Academy  
Belleville, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities and the major fund of Keystone Academy (the Academy) as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements and have issued our report thereon dated October 28, 2025.

### Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Academy's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Academy's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be significant deficiencies or material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



**Independent Auditor's Report on Internal Control over Financial Reporting  
and on Compliance and Other Matters Based on an  
Audit of Financial Statements Performed in Accordance  
With Government Auditing Standards  
(Continued)**

Report on Compliance and Other Matters

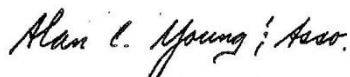
As part of obtaining reasonable assurance about whether the Academy's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under *Government Auditing Standards*, and is reported as item 2025-001.

Academy's Response to Finding

*Government Auditing Standards* requires the auditor to perform limited procedures on the Academy's response to findings identified in our audit and described in the accompanying schedule of findings and responses. The Academy's response was not subjected to the other auditing procedures applied in the audit of the financial statements, and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Alan C. Young, Assoc.

Detroit, Michigan  
October 28, 2025

### SECTION II – FINANCIAL STATEMENT AUDIT FINDINGS

| Reference Number | Findings |
|------------------|----------|
|------------------|----------|

#### 2025-001 Finding Type – Noncompliance with Laws and Regulations

**Condition and Description** – For the year ended June 30, 2025, the Academy's expenses exceeded the final budgeted level for the categories shown in the following table. Additionally, total expenditures exceeded the final budgeted level by \$71,668. Expenditures in excess of budgeted amounts are a violation of State law.

|                                        | Original Budget | Final Amended Budget | Actual    | Over (Under) Final Budget |
|----------------------------------------|-----------------|----------------------|-----------|---------------------------|
| EXPENDITURES - Contracted service fee: |                 |                      |           |                           |
| Instruction:                           |                 |                      |           |                           |
| Basic instruction                      | 2,780,406       | 3,032,325            | 3,059,707 | 27,382                    |
| Support services:                      |                 |                      |           |                           |
| Pupil services                         | 304,099         | 436,634              | 488,064   | 51,430                    |
| Instructional staff services           | 918,347         | 857,171              | 885,456   | 28,285                    |
| General Administration                 | 393,024         | 419,354              | 428,601   | 9,247                     |
| Central services                       | 578,277         | 628,412              | 636,255   | 7,843                     |
| Pupil Activities                       | -               | 13,348               | 17,359    | 4,011                     |

**Recommendation** – We recommend the Academy monitor variances between actual and budgeted figures for expenditures.

**View of Responsible Officials and Corrective Action Plan** – The Academy agrees with this finding. Although the Academy's expenses exceeded the final budget, actual revenues also exceeded the budget. The Academy will closely monitor expenses in the future.